

CEO REPORT

NOVEMBER 2019



OUR MISSION

The Virginia Railway Express, a joint project of the Northern Virginia Transportation Commission and the Potomac Rappahannock Transportation Commission, will provide safe, cost-effective, accessible, reliable, convenient, and customer responsive commuter-oriented rail passenger service. VRE contributes to the economic vitality of its member jurisdictions as an integral part of a balanced, intermodal regional transportation system.



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TABLE OF CONTENTS

SUCCESS AT A GLANCE 3

ON-TIME PERFORMANCE 4

AVERAGE DAILY RIDERSHIP 6

SUMMONSES ISSUED 7

TRAIN UTILIZATION 8

PARKING UTILIZATION 9

FINANCIAL REPORT10

FACILITIES UPDATE.....11

UPCOMING PROCUREMENTS12

CAPITAL PROJECTS UPDATES13

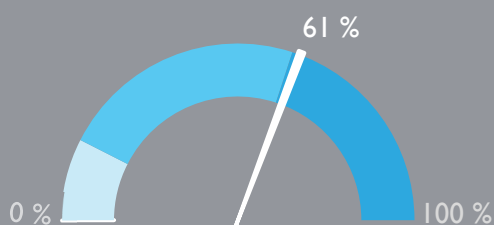
PROJECTS PROGRESS REPORT15



VIRGINIA RAILWAY EXPRESS
A better way. A better life.

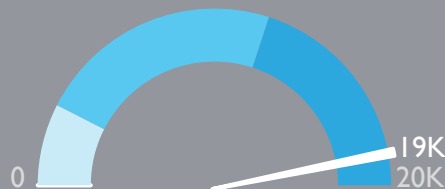


SUCCESS AT A GLANCE



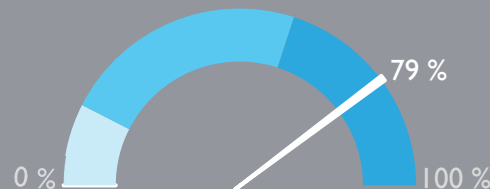
PARKING
UTILIZATION

The total number of parking spaces used in the VRE system during the month, divided by the total number of parking spaces available.



AVERAGE DAILY
RIDERSHIP

The average number of boardings each operating day inclusive of Amtrak Step-Up boardings but excluding "S" schedule operating days.
Same month, previous year: 18,500



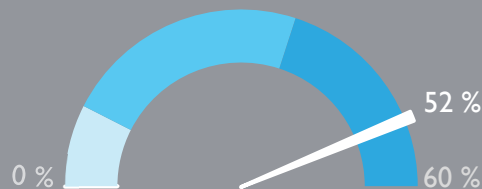
ON-TIME
PERFORMANCE

Percentage of trains that arrive at their destination within five minutes of the schedule.
Same month, previous year: 75%



SYSTEM CAPACITY

The percent of peak hour train seats occupied.
The calculation excludes reverse flow and non-peak hour trains.



OPERATING RATIO

The monthly operating revenues divided by the monthly operating expenses, which depicts the percent of operating costs paid by the riders.
Board-established goal: 52%

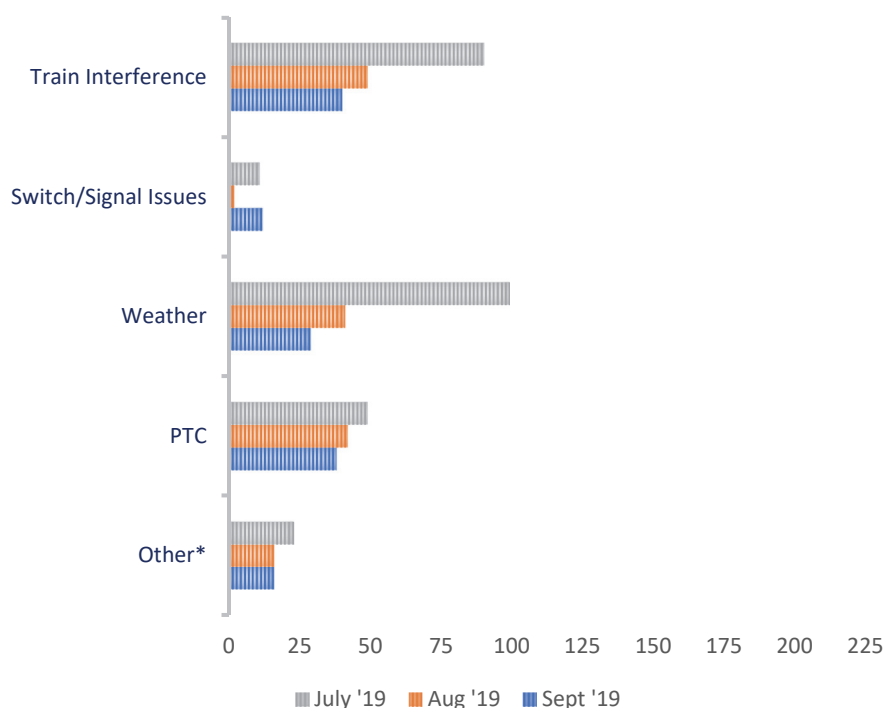
September 2019

ON-TIME PERFORMANCE

OUR RECORD

	September 2019	August 2019	September 2018
Manassas Line	77%	82%	84%
Fredericksburg Line	81%	76%	65%
System Wide	79%	79%	75%

PRIMARY REASON FOR DELAY



VRE operated 638 trains in September. Our on-time rate for September was 79 percent.

One hundred thirty-five trains arrived more than five minutes late to their final destinations. Of those late trains, 73 were on the Manassas Line (54 percent), and 62 were on the Fredericksburg Line (46 percent).

At 79 percent, systemwide on-time performance matched that of August. Slight improvements in three categories were offset by an increase in switch and signal issues.

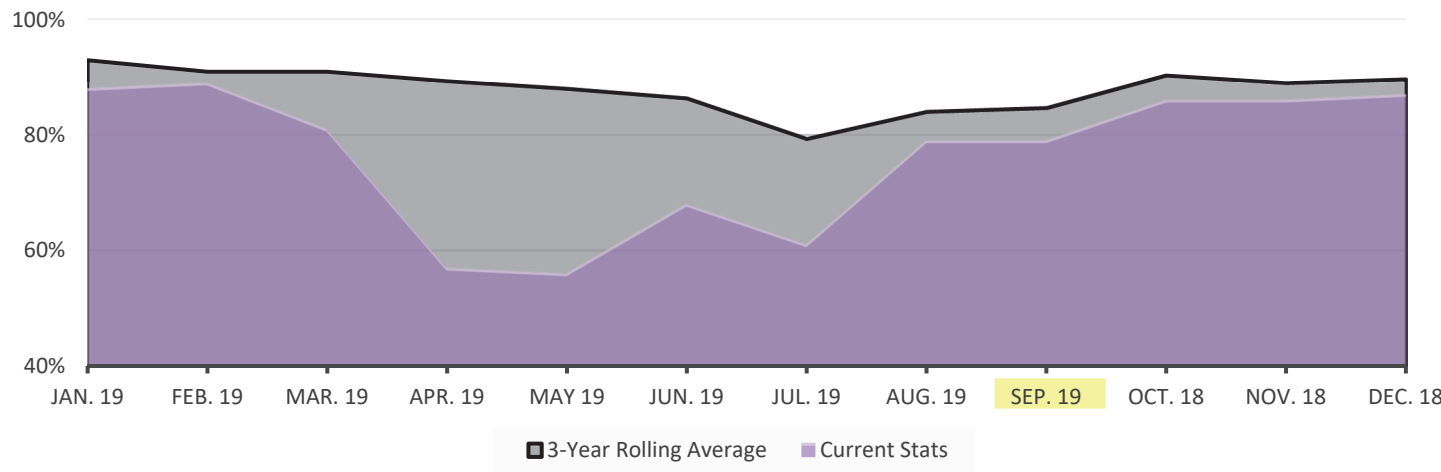
*Includes trains that were delayed due to operational testing and passenger handling.

LATE TRAINS

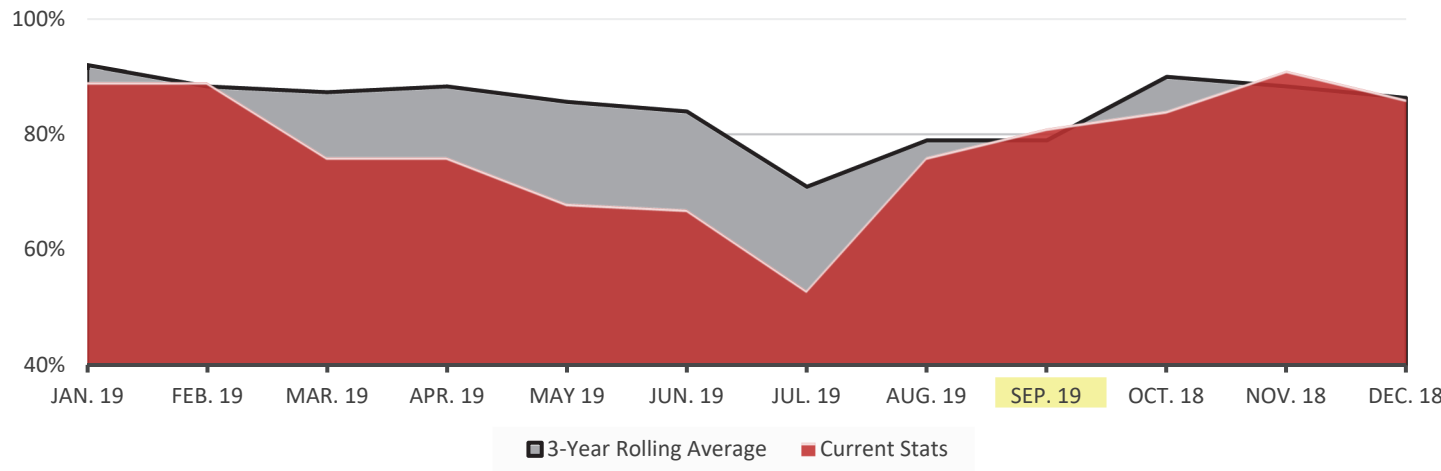
	System Wide			Fredericksburg Line			Manassas Line		
	July	August	Sept	July	August	Sept	July	August	Sept
Total late trains	272	150	135	166	85	62	106	65	73
Average minutes late	16	13	14	16	12	15	15	14	14
Number over 30 minutes	28	8	7	16	4	5	12	4	2
Heat restrictions	19	12	7	19	12	7			

ON-TIME PERFORMANCE

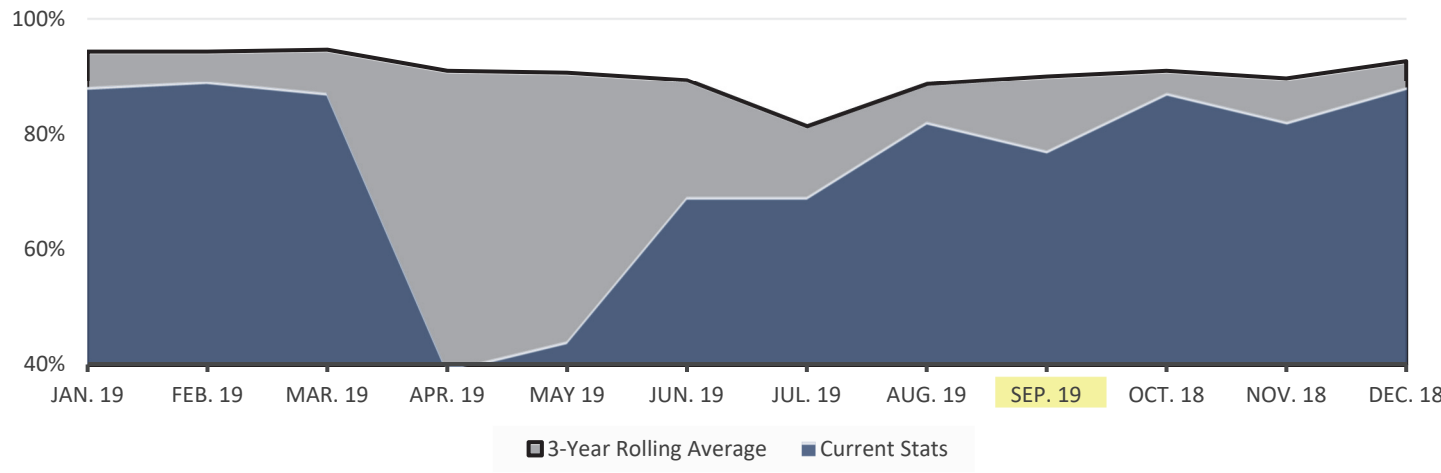
VRE SYSTEM



FREDERICKSBURG LINE

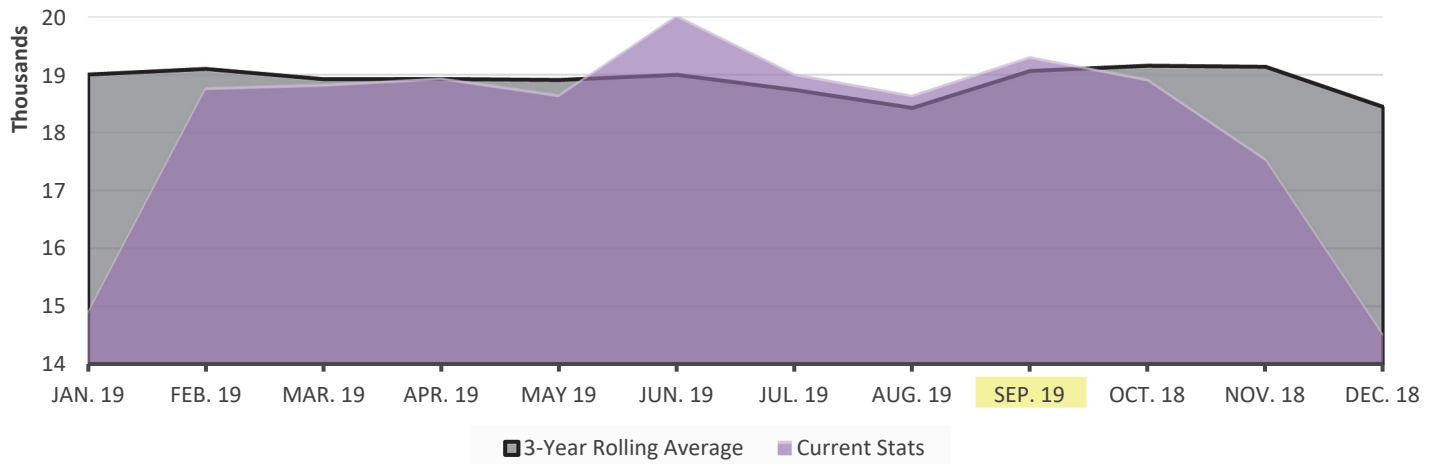


MANASSAS LINE

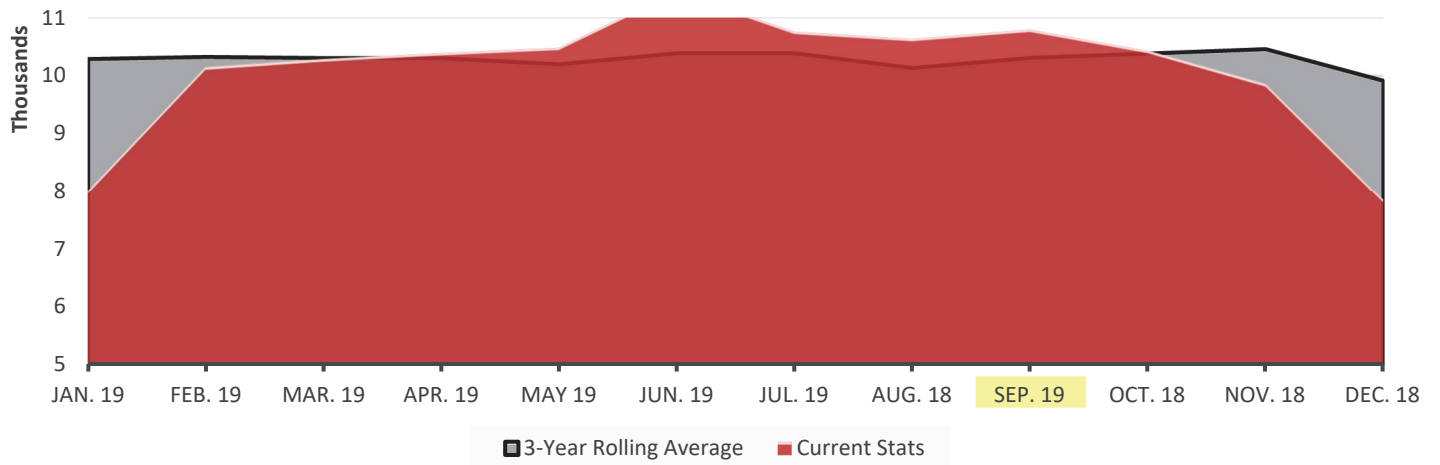


AVERAGE DAILY RIDERSHIP

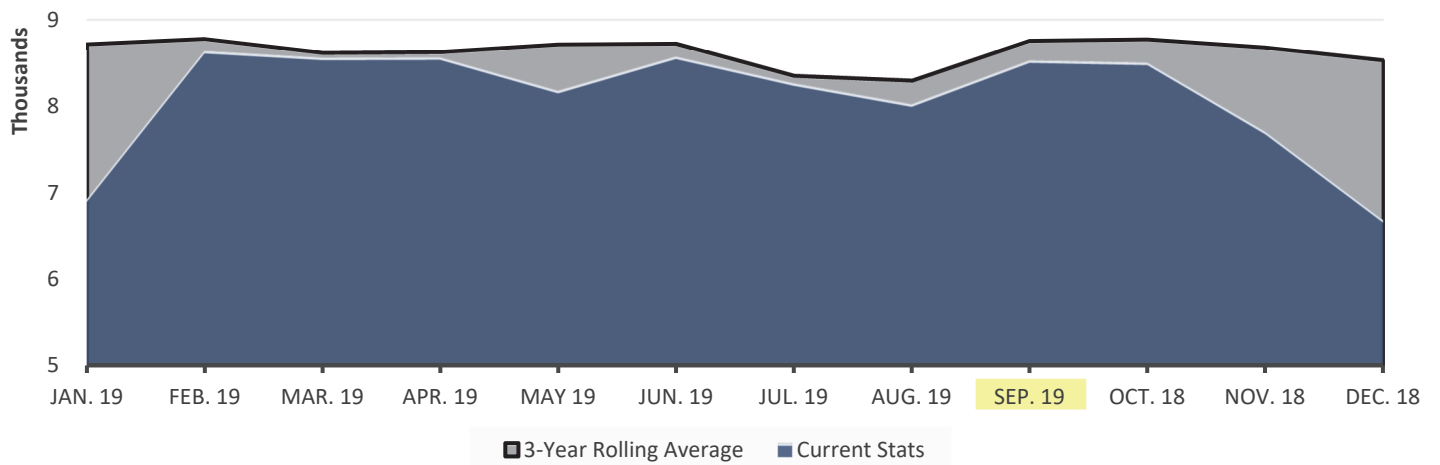
VRE SYSTEM



FREDERICKSBURG LINE



MANASSAS LINE



NOVEMBER 2019

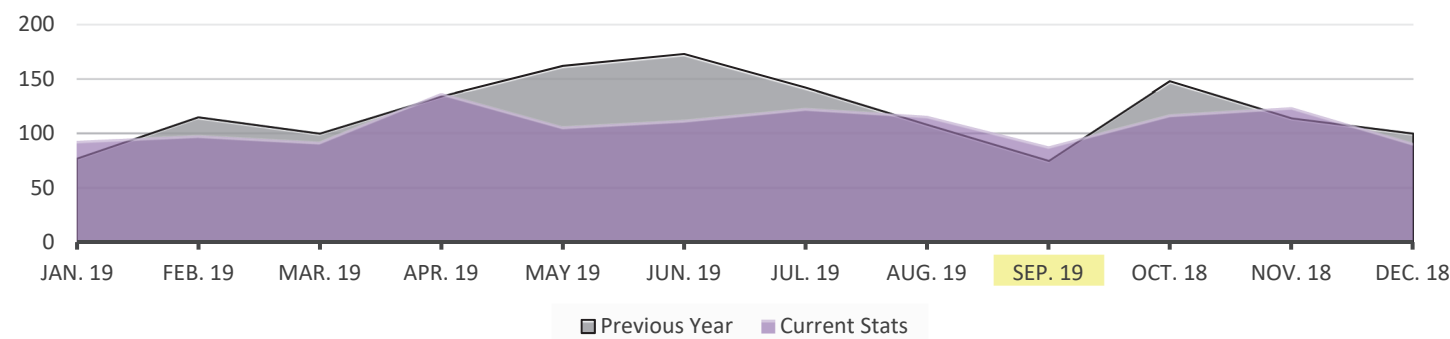
RIDERSHIP UPDATES

Average daily ridership (ADR) in September was approximately 19,300.

	September 2019	August 2019	September 2018
Monthly Ridership	386,384	410,334	352,274
Average Daily Ridership	19,319	18,652	18,541
Full Service Days	20	22	19
"S" Service Days	0	0	0

SUMMONSES ISSUED

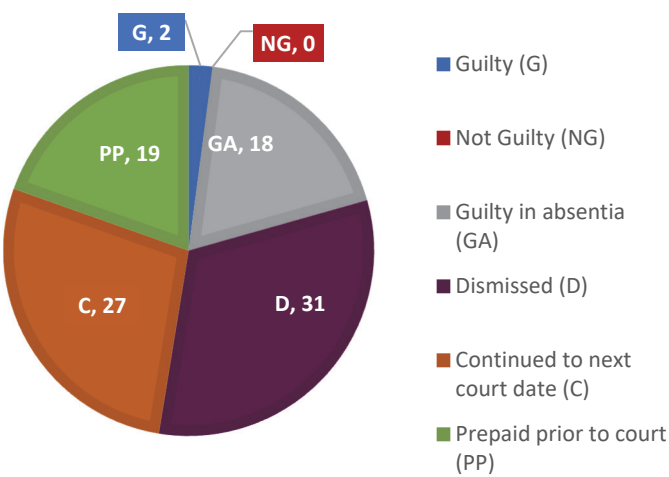
VRE SYSTEM



SUMMONSES WAIVED OUTSIDE OF COURT

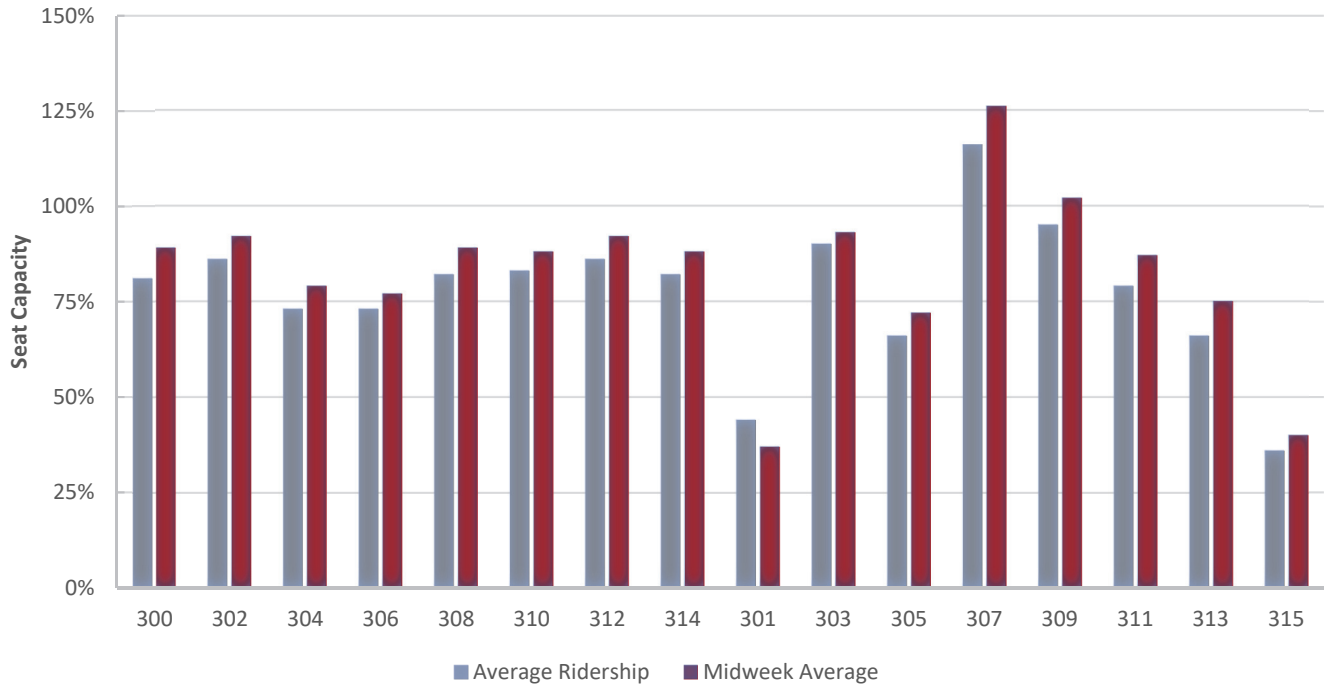
Reason for Dismissal	Occurrences
Passenger showed proof of a monthly ticket	13
One-time courtesy	10
Per the request of the conductor	18
Defective ticket	0
Per ops manager	1
Unique circumstances	0
Insufficient information	4
Lost and found ticket	0
Other	1
Total Waived	47

MONTHLY SUMMONSES COURT ACTION

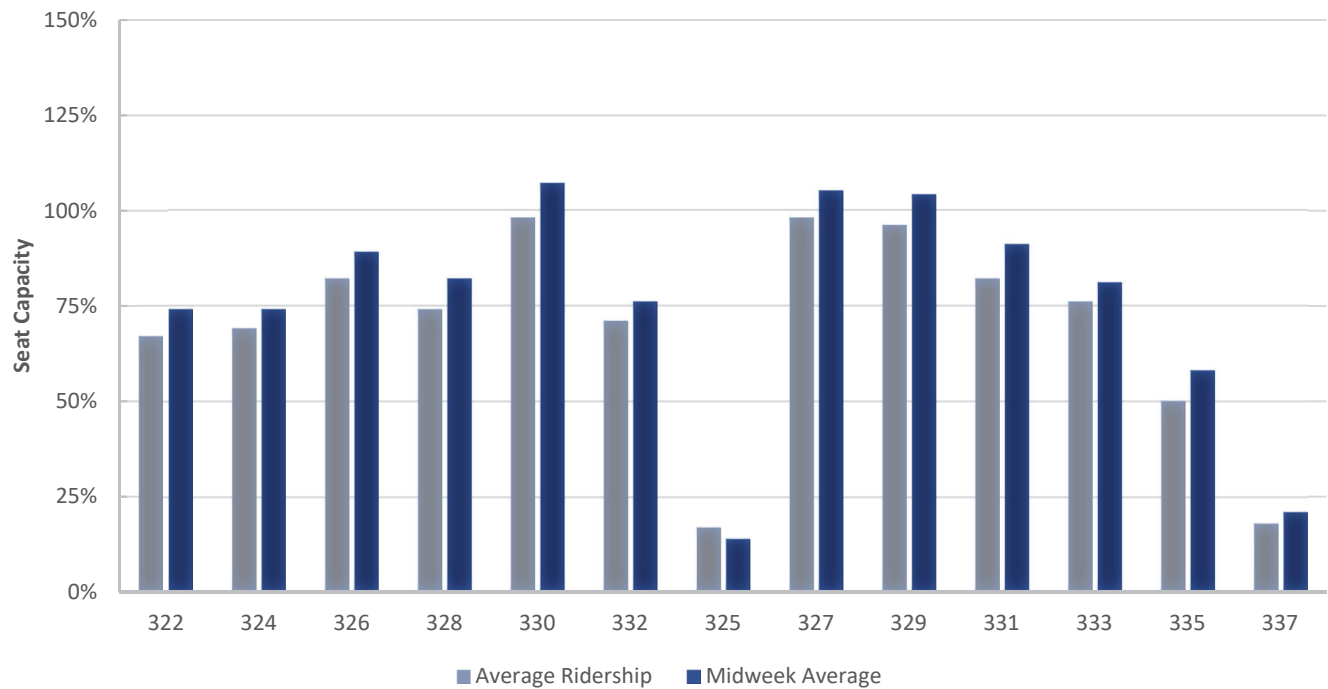


TRAIN UTILIZATION

FREDERICKSBURG LINE

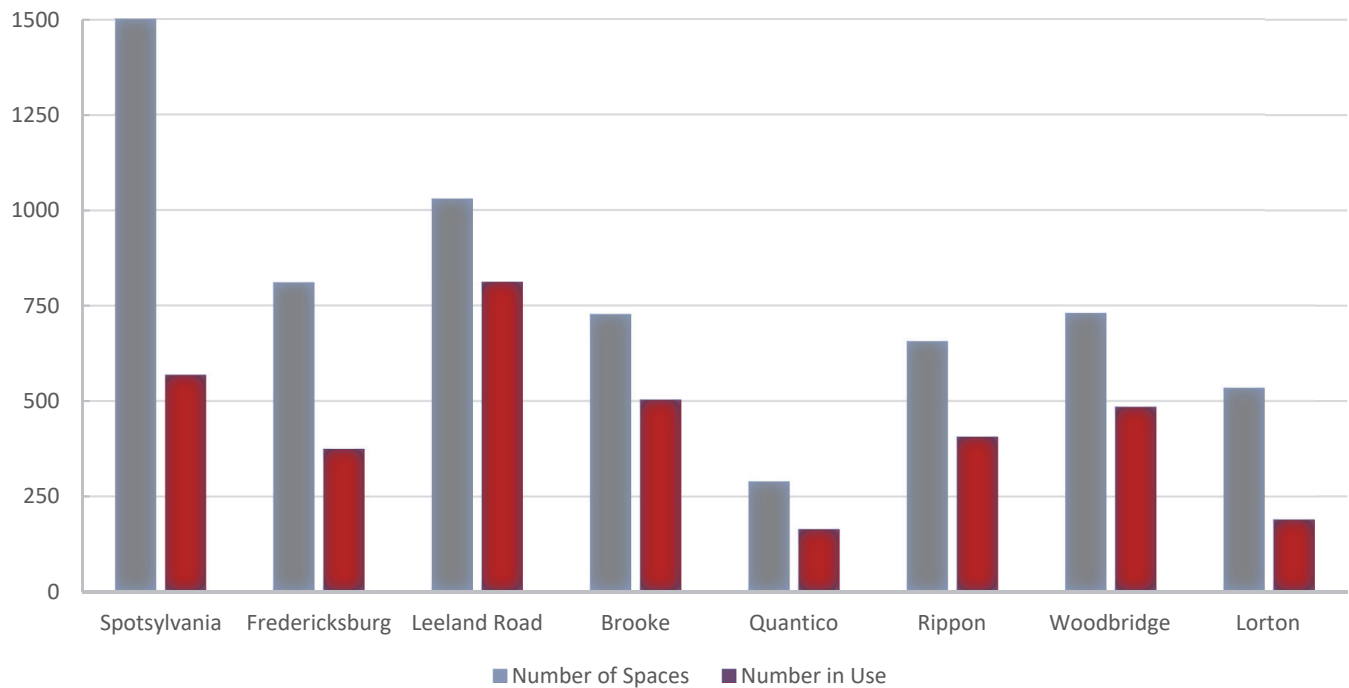


MANASSAS LINE

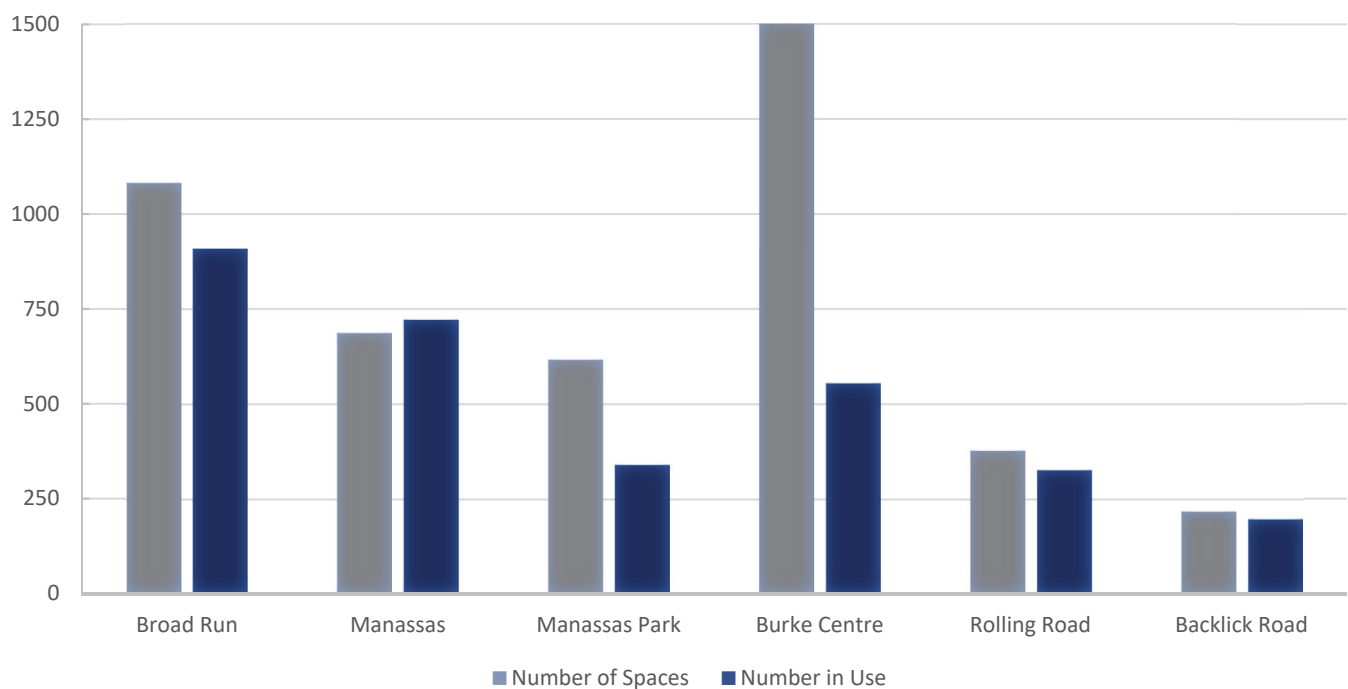


PARKING UTILIZATION

FREDERICKSBURG LINE



MANASSAS LINE



FINANCIAL REPORT

Fare revenue through the first quarter of FY 2020 is approximately \$124,000 above budget (a favorable variance of 1.1 percent) and is 6 percent above the same period in fiscal year 2019.

The operating ratio through September is 52 percent, which is slightly below VRE's budgeted operating ratio of 53 percent for the full 12 months of FY 2020. VRE is required to budget a minimum operating ratio of 50 percent.

A summary of the fiscal year 2020 financial results through September follows, including information on major revenue and expense categories. Please note that these figures are preliminary and unaudited.

FY 2020 Operating Budget Report Month Ended September 30, 2019							
	CURR. MO. ACTUAL	CURR. MO. BUDGET	YTD ACTUAL	YTD BUDGET	YTD \$ VARIANCE	YTD % VARIANCE	TOTAL FY19 BUDGET
Operating Revenue							
Passenger Ticket Revenue	3,669,051	3,476,984	11,249,855	11,126,349	123,506	1.1%	43,810,000
Other Operating Revenue	700	17,857	67,965	57,143	10,822	18.9%	225,000
Subtotal Operating Revenue	3,669,751	3,494,841	11,317,820	11,183,492	134,328	1.2%	44,035,000
Jurisdictional Subsidy (1)	-	-	9,062,029	9,062,209	(180)	0.0%	13,230,397
Federal/State/Other Jurisdictional Subsidy	2,627,998	2,595,220	8,053,900	7,917,569	136,330	1.7%	31,462,978
Appropriation from Reserve/Other Income	-	-	-	-	-	0.0%	-
Interest Income	139,410	39,683	420,724	126,984	293,740	231.3%	500,000
Total Operating Revenue	6,437,159	6,129,743	28,854,472	28,290,254	564,218	2.0%	89,228,375
Operating Expenses							
Departmental Operating Expenses	4,990,400	6,176,424	21,630,851	23,558,808	1,927,957	8.2%	82,991,618
Debt Service	518,480	518,480	1,555,470	1,555,439	(30)	0.0%	6,221,757
Other Non-Departmental Expenses	-	1,190	15,000	3,810	(11,190)	0.0%	15,000
Total Operating Expenses	5,508,880	6,696,094	23,201,321	25,118,057	1,916,736	7.6%	89,228,375
Net income (loss) from Operations	928,279	(566,351)	5,653,152	3,172,198	2,480,954		-
Operating Ratio			52%	47%		Budgeted Goal	53% 50%

(1) Total jurisdictional subsidy is \$17,767,748. Portion shown as budgeted is attributed to Operating Fund only.

FACILITIES UPDATE

Completed projects:

1. Installation of “No Smoking” signage in bus shelter at Leeland Road Station
2. Trimming of landscaping to improve sight distance in driveway medians at Spotsylvania Station
3. Repairs to glass entrance door at Alexandria Headquarters Suite 201

Projects scheduled to be completed this quarter:

1. Installation of electrical conduits and conductors for Variable Messaging System (VMS) at Alexandria and Fredericksburg Stations
2. Design of signage replacements at Franconia-Springfield, Woodbridge and Leeland Road Stations
3. Development of IFB for modernization of east elevator at Woodbridge Station
4. Pressure washing of parking garage exterior at Woodbridge Station
5. Renovations to south space at Quantico Station in preparation for use as VRE construction office for Quantico Station Improvements office
6. Repairs to platform concrete at Manassas Station
7. Installation of “No Trespassing” signage on newly acquired property adjacent to Crossroads Maintenance and Storage Facility
8. Design of Phase 2 renovations to Alexandria Headquarters Suite 202
9. Cleaning of carpets at Alexandria Headquarters Suites 201, 202 and 302, and Fredericksburg VRE office



South space at Quantico prior to renovation



South space at Quantico prior to renovation

Projects scheduled to be initiated this quarter:

1. Issuance of GEC Task Order for design of platform widening at L’Enfant Station
2. Issuance of GEC Task Order for design of minor structural repairs at Franconia-Springfield, Woodbridge, Rippon and Brooke Stations
3. Issuance of GEC Task Order for design of Phase 2 renovations to Alexandria Headquarters Suite 201

Ongoing projects:

1. Development of IFB for canopy roof replacement at Backlick Road Station
2. Replacement of parking lot entrance signs at various stations
3. Replacement of waste and recycling receptacles at various stations

UPCOMING PROCUREMENTS

- Purchase of passenger elevators
- Construction of the Lifecycle Overhaul and Upgrade Facility
- Program management services
- Canopy roof replacement at the Backlick Road Station
- Modernization of VRE Woodbridge Station east elevator
- Passenger car wheelchair lift assemblies
- Seat bottoms for passenger cars
- Construction of Rolling Road Station platform extension
- Purchase of LED light fixtures
- Construction of L'Enfant south storage track wayside power
- Variable Messaging System replacement
- Tactile strip replacements
- Pavement repairs and striping at the Rippon and Leeland Road stations and Fredericksburg Lot G
- Franconia-Springfield Station painting services
- Website management services
- Purchase of forklift trucks
- Final design services for VRE Broad Run expansion
- Locomotive prime mover turbochargers
- Safety and security consulting services
- Renewal of locomotive head end power engine systems

CAPITAL PROJECTS UPDATES

The following is a status update of VRE capital projects.

Completed projects or major project milestones:

1. Long Bridge Project Environmental Impact Statement (*study by others*) – Draft environmental impact statement, which identifies a preferred alternative and examines its impacts, was released and published in the Federal Register; DDOT and FRA will be reviewing public comments to be addressed in the final environmental impact statement.
2. New York Avenue Midday Storage Replacement Facility – continuing due-diligence activities on potential property acquisitions; reviewing preliminary design effort and collaboration with Amtrak on project agreements.

Projects or project phases scheduled to be completed this quarter:

3. Franconia-Springfield Station Improvements (FRS) Draft 90% design plans
4. Lorton Station Second Platform (LOR) Draft 90% design plans
5. Rippon Station Improvements (RIP) Final 30% design plans
6. Brooke Station Improvements (BKV) Final 30% design plans
7. Brooke Station Improvements (BKV) Environmental Documentation
8. Leeland Road Station Improvements (LLR) Final 30% design plans
9. Leeland Road Station Second Platform (LLR) Environmental Documentation
10. Construction of temporary platform for Quantico Station Improvements
11. Broad Run Expansion (BRX) Section 106 Consultation
12. Construction of Benchmark Road Slope Stabilization (Hamilton to Crossroads closeout)

Projects or project phases scheduled to be initiated this quarter:

13. IFB for construction of Rolling Road Station Improvements
14. Request for proposals (RFP) advertised for LOU Construction Management
15. Crystal City Station Improvements 30% Design Plans and environmental documentation

Ongoing projects:

16. Broad Run Expansion (BRX)
17. Manassas Park Parking Improvements
18. Rolling Road Station Improvements
19. Crossroads Maintenance and Storage Facility (MSF) – land acquisition
20. Lifecycle Overhaul & Upgrade Facility (LOU)
21. Benchmark Road Slope Stabilization (Hamilton to Crossroads closeout)
22. Leeland Road Station Improvements
23. Brooke Station Improvements
24. Quantico Station Improvements
25. Rippon Station Improvements
26. Lorton Station Second Platform
27. Franconia-Springfield Station Improvements
28. Alexandria Station Improvements
29. Alexandria Station Track I Access (Slaters Lane)
30. Crystal City Station Improvements
31. L'Enfant Train Storage Track - South
32. L'Enfant Station Improvements
33. New York Avenue Midday Storage Facility
34. Potomac Shores VRE Station – *design by others*
35. Washington Union Station Improvements Environmental Impact Statement – *study by others*
36. DC2RVA Environmental Impact Statement – *study by others*

Projects Progress Report Follows

PASSENGER

PROJECT	DESCRIPTION	PHASE						
		CD	PD	EC	RW	FD	CN	
Alexandria Station Improvements	Eliminate at-grade track crossing, add elevators, modify platforms.	◆	◆	◆	N/A	●		
	Modify Slaters Lane Interlocking for passenger trains on Track #1.	◆	◆	◆	N/A	●		
	Extend and widen East Platform and elevate West Platform.	◆	◆	◆	N/A	●		
Franconia-Springfield Station Improvements	Extend both platforms and widen East Platform for future third track. ◆	◆	◆	◆	N/A	●		
Lorton Station Improvements	Construct new second platform with pedestrian overpass. ◆	◆	◆	◆	N/A	●		
Rippon Station Improvements	Extend existing platform, construct new second platform with pedestrian overpass. ◆	◆	●	●	N/A			
Potomac Shores Station Improvements	New VRE station and parking in Prince William County provided by private developer.	◆	●	◆	N/A			
Quantico Station Improvements	Extend existing platform, construct new second platform with pedestrian overpass.	◆	◆	◆	N/A	●		
Brooke Station Improvements	Extend existing platform, construct new second platform with pedestrian overpass. ◆	◆	●	●	N/A			
Leeland Road Station Improvements	Extend existing platform, construct new second platform with pedestrian overpass. ◆	◆	●	●	N/A			
Manassas Park Parking Improvements	Parking garage to increase parking capacity to 1,100 spaces.	◆	◆	●	N/A			
Rolling Road Station Improvements	Extend existing platform and rehabilitate existing station	◆	◆	◆	N/A	●	●	
Crystal City Station Improvements	Replace existing side platform with new, longer island platform.	◆	●	●	N/A			
L'Enfant Station Improvements	Replace existing platform with wider, longer island platform. Add fourth track (VA-LE)	◆			N/A			

PHASE: CD - Conceptual Design PE - Preliminary Engineering EC - Environment Clearance RW - Right of Way Acquisition FD - Final Design CN - Construction

STATUS: ◆ Completed ● Underway ■ On Hold ◆ part of the "Penta-Platform" program

¹ Total project cost estimate in adopted FY2020 CIP Budget; percentage complete based on VRE Operations Board authorization

² Does not include minor (< \$50,000) operating expenditures

* \$2,181,630 authorization divided across five "Penta-Platform" program stations

ESTIMATED COSTS (\$)						STATUS		
Total ¹	Funded	Unfunded	Authorized	Expended ²	Percent Complete ¹	Project Completion Date		
31,875,014	31,875,014	-	2,382,759	2,193,257	90%	4th QTR 2020	●	Design underway. Stakeholder meetings held 3/1 and 4/3.
7,000,000	7,000,000	-	467,500	270,487	60%	2nd QTR 2019	●	Materials continue to be delivered. Assembly of cross-over has begun.
2,400,000	400,000	2,000,000	-	-	5%	4th QTR 2020	●	Design work on east platform only; west platform improvements unfunded.
13,000,000	13,000,000	-	*	533,680	30%	4th QTR 2022	●	FD underway with anticipated completion 4th QTR 2019.
16,150,000	16,150,000	-	*	734,418	30%	4th QTR 2022	●	FD underway with anticipated completion 4th QTR 2019.
16,634,793	16,634,793	-	*	387,599	20%	4th QTR 2023	●	PE design/EC completion pending CSXT design review with anticipated completion in 4th QTR 2019.
No costs for VRE. Private developer providing station.					10%	TBD	●	Potomac Shores VRE Station design underway to include parking structure.
18,372,949	18,372,949	0	388,784	830,833	30%	TBD	●	FD start 1st QTR 2019. SMART SCALE grant agreement pending.
23,391,019	23,391,019	-	*	374,663	20%	4th QTR 2023	●	DRPT LONP received; REF grant pending. PE design/EC anticipated completion 4th QTR 2019.
15,527,090	15,527,090	-	*	339,844	20%	4th QTR 2023	●	DRPT LONP received; REF grant pending. PE design/EC anticipated completion 4th QTR 2019.
25,983,000	25,983,000	0	2,238,144	670,225	30%	4th QTR 2022	●	Meeting held with Governing Body on 4/3. FD continues.
2,000,000	2,000,000	-	640,503	418,887	70%	3rd QTR 2020	●	Invitation for Bids (IFB) pending NS Construction Agreement and Fairfax County Building Permit.
49,940,000	19,098,463	30,841,537	399,121	393,642	100%	2nd QTR 2023	■	DRPT LONP received. RFP posted for completion of PE & EC, with FD as an optional task.
70,650,000	62,465,721	8,184,279	130,501	65,150	50%	2nd QTR 2023	●	DRPT LONP received. Real estate research in progress under LONP.

TRACK AND INFRASTRUCTURE

PROJECT	DESCRIPTION	PHASE					
		CD	PD	EC	RW	FD	CN
Hamilton-to-Crossroads Third Track	2¼-miles of new third track with CSXT design and construction of signal and track tie-ins.	◆	◆	◆	N/A	◆	◆

MAINTENANCE AND STORAGE FACILITIES

L'Enfant Train Storage Track - South	Conversion of CSXT Temporary Track to VRE Storage Track (1,350 feet) and Associated Signal Work	◆	◆	◆	N/A	●	●
Lifecycle Overhaul & Upgrade Facility	New LOU facility to be added to the Crossroads MSF.	◆	◆	◆	N/A	◆	■
Crossroads Maintenance and Storage Facility - Land Acquisition	Acquisition of 19.5 acres of land, construction of two storage tracks and related site improvements.	◆	N/A	N/A	●	N/A	N/A
New York Avenue Midday Storage Replacement Facility	Midday storage facility replacement for Ivy City storage facility.	◆	●	●	●		

ROLLING STOCK

Passenger Railcar Procurement	Acquisition of 29 new railcars.	◆	N/A	N/A	N/A	◆	◆
Positive Train Control	Implement Positive Train Control for all VRE locomotives and control cars.	◆	N/A	N/A	N/A	◆	●

PLANNING, COMMUNICATIONS AND IT

Broad Run Expansion (was Gainesville-Haymarket Extension)	NEPA and PE for expanding commuter rail service capacity in Western Prince William County	◆	●	●	-	-	-
Mobile Ticketing	Implementation of a new mobile ticketing system.	◆	N/A	N/A	N/A	◆	●

PHASE: CD - Conceptual Design PE - Preliminary Engineering EC - Environment Clearance RW - Right of Way Acquisition FD - Final Design CN - Construction

STATUS: ◆ Completed ● Underway ■ On Hold

¹ Total project cost estimate in adopted FY2020 CIP Budget; percentage complete based on VRE Operations Board authorization

² Does not include minor (< \$50,000) operating expenditures

Total ¹	ESTIMATED COSTS (\$)				Percent Complete ¹	Project Completion Date	STATUS	
	Funded	Unfunded	Authorized	Expended ²				
32,500,000	32,500,000	-	33,285,519	30,578,003	90%	3rd QTR 2018		Close-out pending repair of storm damage to embankment.
3,965,000	3,965,000	-	2,937,323	1,699,610	60%	4th QTR 2019		CSXT Construction Agreement received. CM underway.
38,183,632	38,183,632	-	3,176,039	2,143,583	70%	TBD		Completion of FD pending completion of land acquisition.
2,950,000	2,950,000	-	2,950,000	159,065	5%	TBD		Reviewing and updating closing documents for land acquisition.
89,666,508	89,666,508	-	3,588,305	1,715,298	50%	4th QTR 2021		Reviewing preliminary design and continuing to collaborate with Amtrak on agreements.
75,264,693	75,264,693	-	69,457,809	47,915,644	99%	4th QTR 2020		All cars received. Completion date reflects end of warranty period.
14,191,833	14,191,833	-	10,294,079	7,984,451	95%	4th QTR 2018		Implementation Completed. Final stabilization and familiarization phase in process.
110,700,000	82,526,398	28,173,602	5,855,650	4,539,446	80%	4th QTR 2024		PE design and EC underway. Property acquisition due diligence underway.
3,510,307	3,510,307	-	3,510,627	2,282,853	70%	3rd QTR 2019		Big Commerce/Moovel collaboration underway for web based ticketing portal. Uplift to new platform scheduled for mid-summer.



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