



VRE OPERATIONS BOARD MEETING

September 15, 2023

*The meeting will
begin at 9 a.m.*

Meeting materials are available at
vre.org/about/board/board-agenda-minutes/2023/September

PLEDGE OF ALLEGIANCE



ROLL CALL



Sarah Bagley
Alexandria



Andrea Bailey
Prince William County



Meg Bohmke
Stafford County



Margaret Franklin
Prince William County



Monica Gary
Stafford County



Lori Hayes
Spotsylvania County



Takis Karantonis
Arlington County



Matt Kelly
Fredericksburg



Jeanine Lawson
Prince William County



Mike McLaughlin
Commonwealth of Virginia



Alanna Mensing
Manassas Park



Ralph Smith
Manassas



Dan Storck
Fairfax County



James Walkinshaw
Fairfax County



SAFETY MOMENT



APPROVAL OF AGENDA

1. Pledge of Allegiance
2. Roll Call
3. Safety Briefing
4. Approval of the Agenda
5. Approval of Minutes from July 21, 2023
VRE Operations Board Meeting
6. Chair's Comments
7. Chief Executive Officer's Report
8. VRE Riders' and Public Comment
9. Action Items
 - A. Authorization to Issue a Request for Proposals for Construction Management Services for the Alexandria Station Improvements Project
 - B. Authorization to Execute a Contract for Engineering and Environmental Services for VRE L'Enfant Track and Station Improvements
 - C. Authorization to Execute a Sole Source Contract for Locomotive HVAC Replacements
 - D. Referral of the Preliminary FY 2025 Capital and Operating Budget to the Commissions and Authorization for Public Hearings on Proposed Fare Changes
10. Information Items
 - A. Spending Authority Report
11. Closed Session
12. Operations Board Members' Time

APPROVAL OF MINUTES

July 21, 2023

Meeting with YouTube Livestream

Members Present

- Sarah Bagley (NVTC)*
- Andrea Bailey (PRTC)
- Meg Bohmke (PRTC)
- Monica Gary (PRTC)
- Lori Hayes (PRTC)
- Takis Karantonis (NVTC)*
- Matt Kelly (PRTC)
- Michael McLaughlin (VPRA)
- Alanna Mensing (PRTC)
- Ralph Smith (PRTC)
- Dan Storck (NVTC)
- James Walkinshaw (NVTC)

Members Absent

- Margaret Franklin (PRTC)
- Jeanine Lawson (PRTC)

**Participated Remotely*

Jurisdiction

- City of Alexandria
- Prince William County
- Stafford County
- Stafford County
- Spotsylvania County
- Arlington County
- City of Fredericksburg
- Commonwealth of Virginia
- City of Manassas Park
- City of Manassas
- Fairfax County
- Fairfax County

Jurisdiction

- Prince William County
- Prince William County



James Walkinshaw
VRE Operations Board Chair
Fairfax County



CHAIR'S COMMENTS

- Welcome to the VRE Operations Board September meeting.
- There will be a closed session following the CEO's Spending Authority Report and the Legislative Committee will convene at the conclusion of this meeting.
- I want to invite everyone to Clifton Day on Sunday, October 8 from 10 a.m. to 5 p.m. It's the only day of the year when VRE trains stop in Clifton. Trains run between the Manassas and Rolling Road stations, with stops at Manassas Park, Clifton, and Burke Centre. The ride to Clifton is free, but the return trip is \$5.



James Walkinshaw
VRE Operations Board Chair
Fairfax County



CEO REPORT

- **Rail Safety Week**
- **Performance**
- **Ridership**
- **“How to” Video Series**
- **Master Agreement Survey**
- **Tour de VRE**
- **New Staff**



Rich Dalton
VRE CEO



CEO REPORT – RAIL SAFETY WEEK

Crossing Blitzes

Wed., Sept. 20

8:30-11:30 a.m.

Manassas

- Intersection of Main and Prince William Streets
- West Street just north of the RR tracks

Thurs., Sept. 21

7:15-11:30 a.m.

- Brent Point Road in Arkendale

Thurs., Sept. 21

8-11:30 a.m.

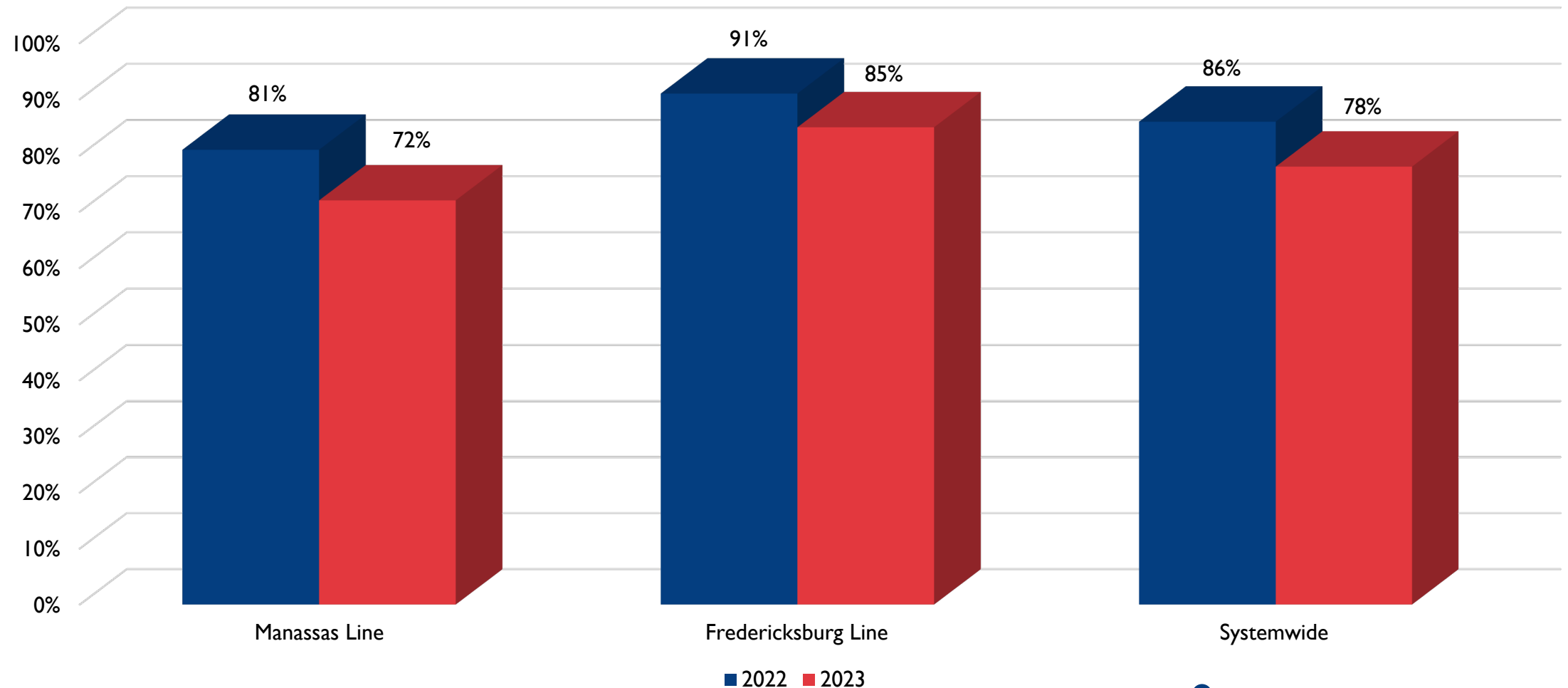
- Landsdowne Road in Fredericksburg

Library Donations

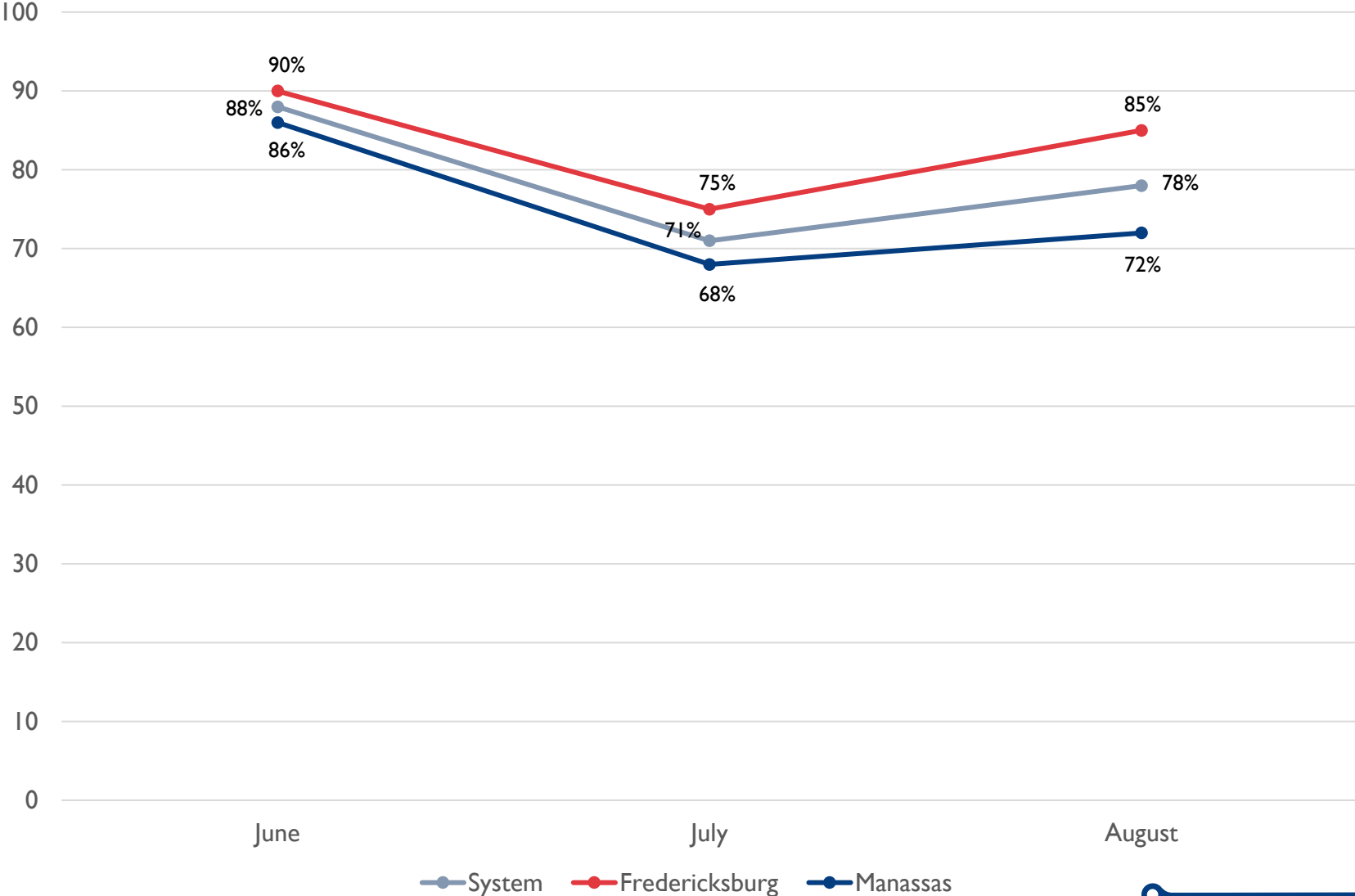


CEO REPORT – ON-TIME PERFORMANCE

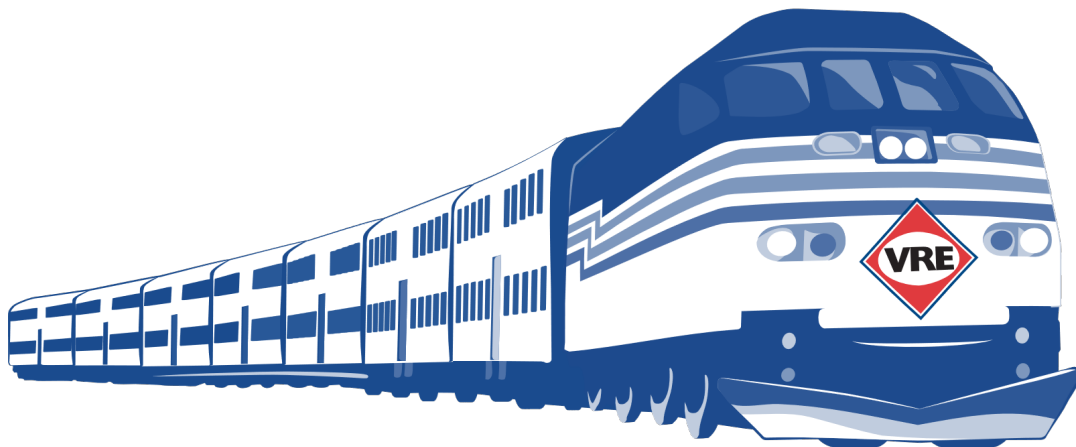
August Comparisons



CEO REPORT – ON-TIME PERFORMANCE



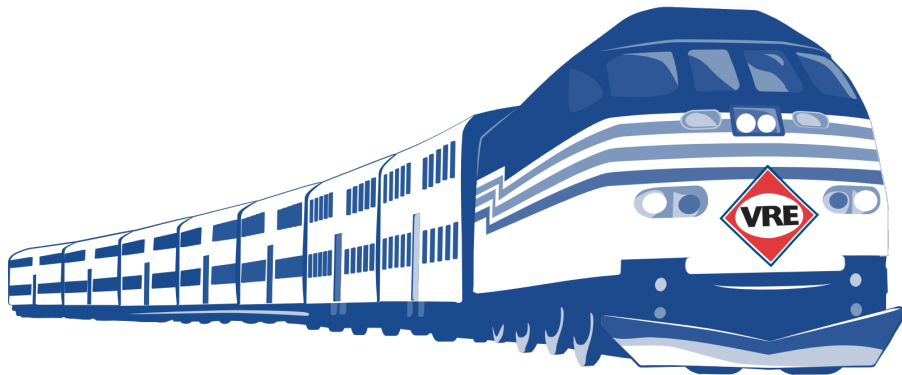
CEO REPORT – ON-TIME PERFORMANCE



	JUNE 2023	JULY 2023	AUG 2023
	21 Days	20 Days	23 Days
<i>LATE TRAINS</i>			
Manassas	48	90	99
Fredericksburg	34	73	57
Systemwide	82	163	156
<i>AVERAGE MINUTES DELAYED</i>			
	14	16	24
<i># TRAINS 30+ MINUTES LATE</i>			
	4	2	33
<i>OTP</i>			
Manassas	86%	68%	72%
Fredericksburg	90%	74%	85%
Systemwide	88%	71%	78%



CEO REPORT – ON-TIME PERFORMANCE

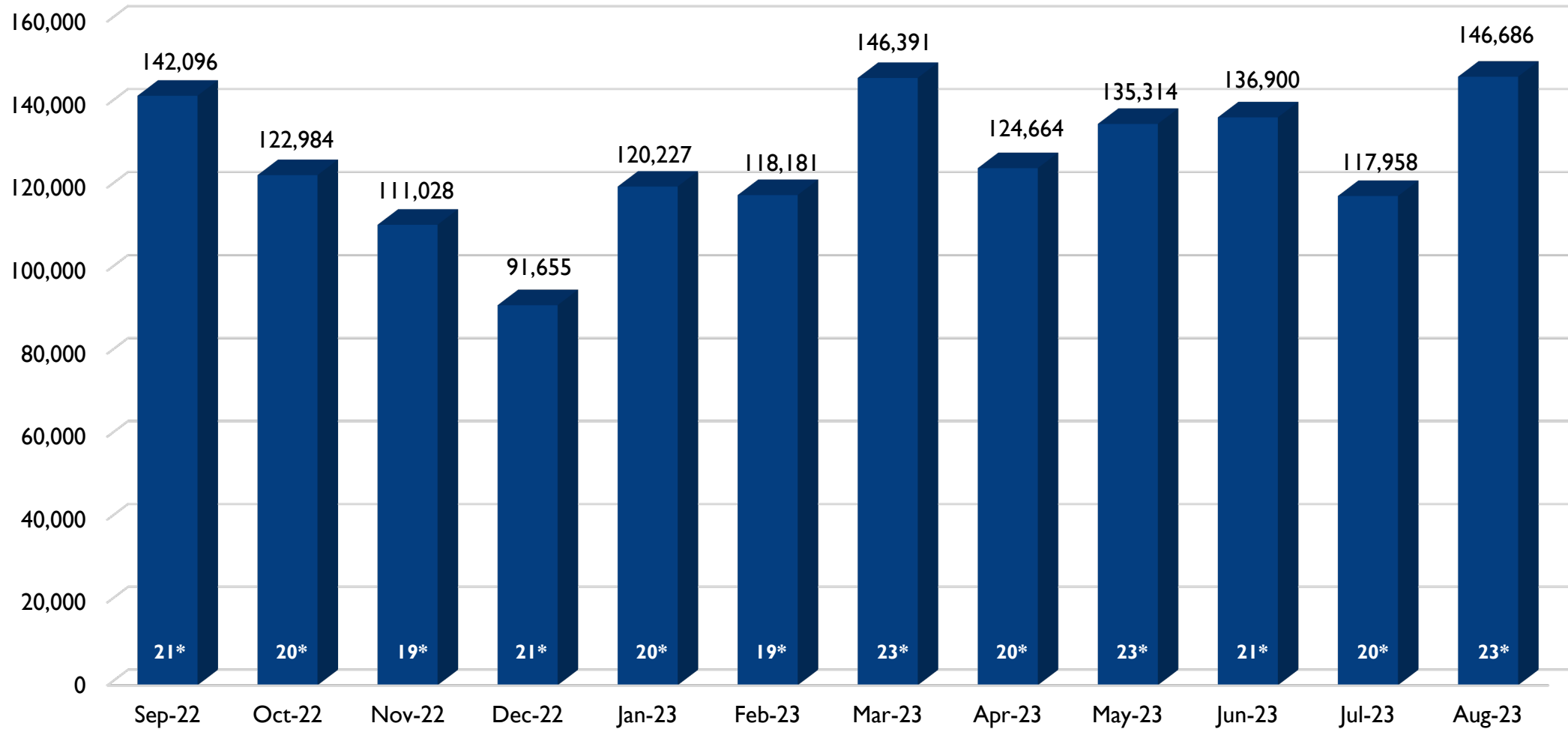


CAUSE		JUNE	JULY	AUG	TOTAL #	TOTAL %	
		21 Days	20 Days	23 Days	64 Days		
		<i># OF TRAINS DELAYED</i>					
Congestion		63	89	70	222	55.4%	
Switch/Signal Issue		4	25	45	74	18.5%	
Weather/Tree		6	16	28	50	12.5%	
Amtrak Derailment		-	16	-	16	4.0%	
Maintenance of Way		-	8	2	10	2.5%	
Police Activity		1*	3**	5***	9	2.2%	
Positive Train Control	Primary	2	1	2	5	2.0%	
	Cascading	-	3	-			
Mechanical	Primary	2	1	3	6	1.5%	
	Cascading	-	-	-			
Speed Restrictions		3		1	4	1.0%	
Dispatcher		-	1	-	1	0.2%	
Trespasser		1	-	-	1	0.2%	
Total Delays		82	163	156	401	100.0%	

*Police pursued and caught a trespasser near Backlick Road station **EMS response at L'Enfant station; Trespasser at Clifton ***Unruly passenger at Alexandria station; Suspicious package at Manassas station

CEO REPORT – MONTHLY RIDERSHIP

Exclusive of Boardings at Alexandria and Crystal City

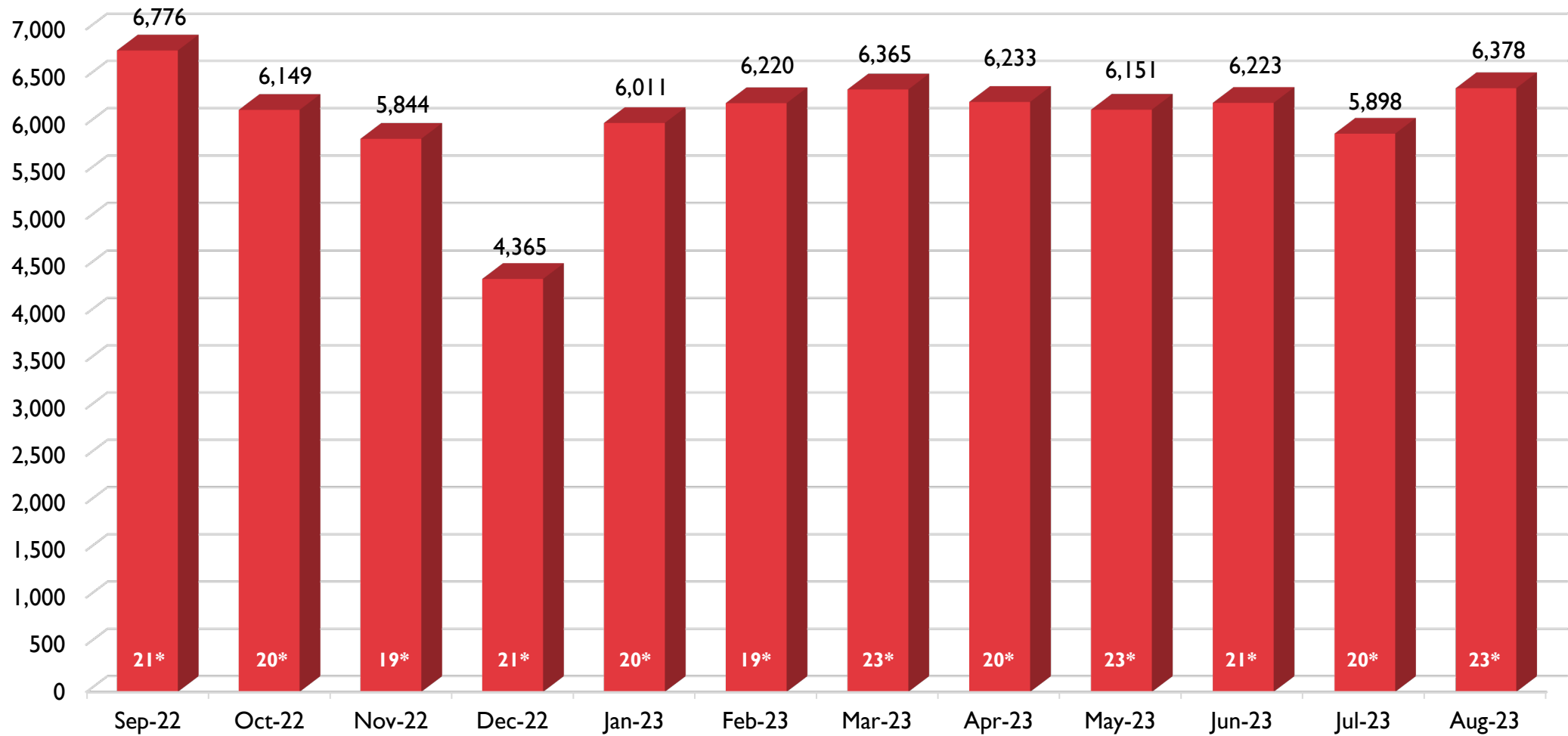


*service days per month



CEO REPORT – AVERAGE DAILY RIDERSHIP

Exclusive of Boardings at Alexandria and Crystal City



*service days per month



CEO REPORT – “HOW TO” VIDEOS

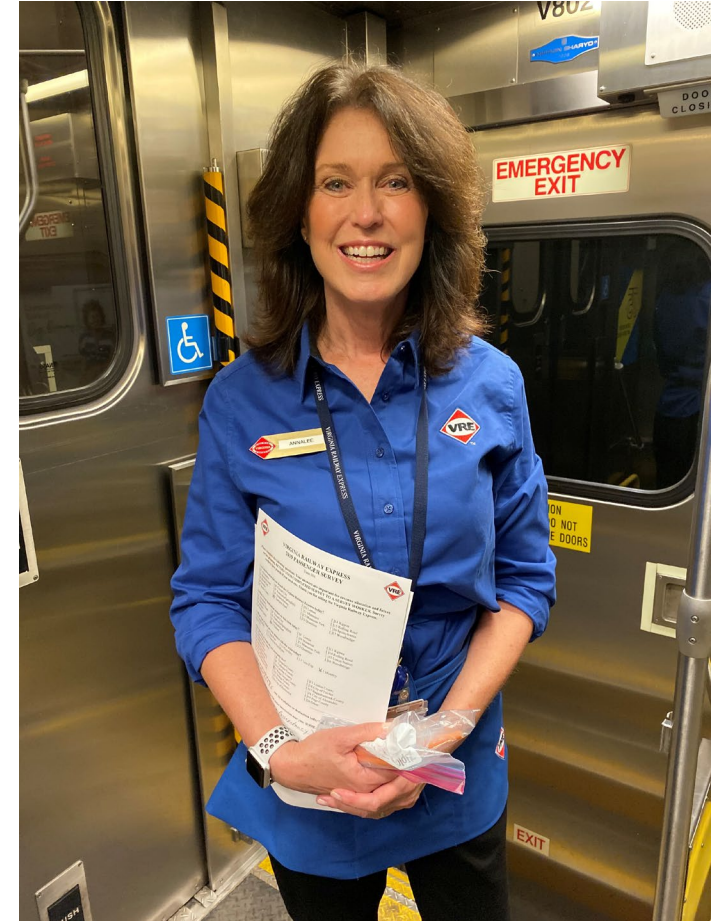


How to...

Get Assistance



CEO REPORT – MASTER AGREEMENT SURVEY



CEO REPORT – TOUR DE VRE



**TOUR
DE
VRE**



CEO REPORT – NEW STAFF



Kenesha Maratta
Human Resources Manager

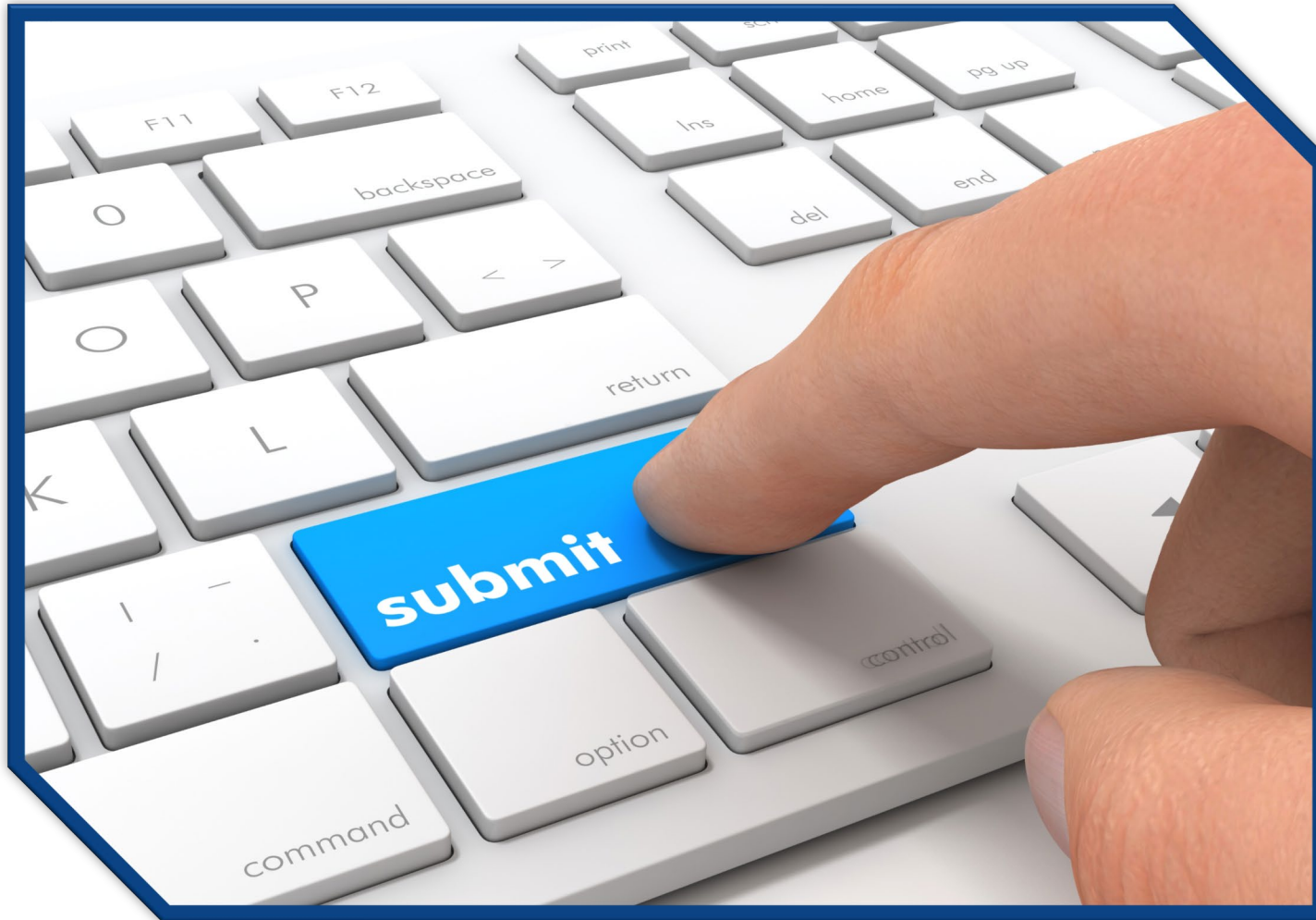


William Montgomery
Planning Intern

CEO REPORT – COMMENTS



VRE RIDERS' & PUBLIC COMMENT



James Walkinshaw
VRE Operations Board Chair
Fairfax County



AUTHORIZATION TO ISSUE A REQUEST FOR PROPOSALS FOR CONSTRUCTION MANAGEMENT SERVICES FOR THE ALEXANDRIA STATION IMPROVEMENTS PROJECT

Recommendation:

The VRE Operations Board is asked to authorize the CEO to issue a request for proposals (RFP) for construction management (CM) services for the Alexandria Station Improvements project.

Summary:

Final design is nearing completion, and the need to procure CM services is imminent. CM services are required to assist VRE with observing, documenting, and reporting on construction activities.

The scope of work for the RFP includes comprehensive CM services for the construction of new elevators, rehabilitation of platforms and canopies, removal of the at-grade pedestrian crossing, tunnel improvements, reconstructed stairwells, stormwater improvements, site/civil work, and associated adjacent project deliverables.

Upon receipt and evaluation of the proposals, staff will return to the Operations Board to request authorization to execute the contract.



James Walkinshaw
VRE Operations Board Chair
Fairfax County



Rich Dalton
VRE CEO



AUTHORIZATION TO EXECUTE A CONTRACT FOR ENGINEERING AND ENVIRONMENTAL SERVICES FOR VRE L'ENFANT TRACK AND STATION IMPROVEMENTS

Recommendation:

The VRE Operations Board is asked to authorize the CEO to execute a contract with Vanasse Hangen Brustlin, Inc. of Washington, DC for engineering and environmental services for VRE L'Enfant Track and Station Improvements in the amount of \$2,997,448, plus a 10 percent contingency of \$299,745, for a total not to exceed \$3,297,193.

Summary:

The resulting contract will address the preparation of preliminary engineering plans and National Environmental Policy Act (NEPA) documentation for the proposed VRE L'Enfant Track and Station Improvements project. Preparation of final engineering plans and the provision of limited construction administration services were included in the request for proposals as optional tasks, to be exercised upon completion of the preliminary engineering plans and NEPA review, pending funding availability and with the authorization of the VRE Operations Board.



James Walkinshaw
VRE Operations Board Chair
Fairfax County



Rich Dalton
VRE CEO



AUTHORIZATION TO EXECUTE A SOLE SOURCE CONTRACT FOR LOCOMOTIVE HVAC REPLACEMENTS

Recommendation:

The VRE Operations Board is asked to authorize the CEO to execute a sole source contract with Wabtec Components, LLC DBA Motive Equipment, Inc. of Milwaukee, Wisconsin, for locomotive HVAC replacements in the amount of \$463,295, plus a 10 percent contingency of \$46,330, for a total amount not to exceed \$509,625.

Summary:

After reviewing locomotive HVAC maintenance data and in consideration of typical useful life benchmarks for rolling stock HVAC systems, it is VRE's mechanical engineering consultant's recommendation that a program to renew the locomotive HVAC systems be undertaken at this time.

This authorization will allow VRE to purchase a total of 23 new locomotive HVAC units to replace the existing HVACs that are reaching the end of their useful life. Each of VRE's MP36PH-3C locomotives was designed to incorporate a single Wabtec/MEI unitary HVAC system that employs a control system and software that is proprietary to Wabtec/MEI.



James Walkinshaw
VRE Operations Board Chair
Fairfax County



Rich Dalton
VRE CEO



REFERRAL OF THE PRELIMINARY FY 2025 CAPITAL AND OPERATING BUDGET TO THE COMMISSIONS AND AUTHORIZATION FOR PUBLIC HEARINGS ON PROPOSED FARE CHANGES

Recommendation:

The VRE Operations Board is asked to authorize the CEO to refer the preliminary FY 2025 VRE Operating and Capital Budget to the commissions for their consideration, so the Commissions can, in turn, refer their preliminary budget recommendations to the jurisdictions for review and comment. The Operations Board is also asked to authorize the VRE CEO to hold public hearings to solicit comments from riders and the public, in accordance with the Public Participation Policy, on proposed fare changes included in the preliminary FY 2025 budget.

Summary:

VRE's preliminary FY 2025 operating budget totals \$119.9 million, which includes operations, maintenance, and existing debt service. This is an increase of \$11.0 million or 10 percent over the approved FY 2024 operating budget. In addition to continuing VRE's existing weekday rail service, the proposed budget provides for the first-ever operation of VRE weekend service. The preliminary operating budget includes a total jurisdictional subsidy of \$18.3 million and a proposed 5 percent fare increase as well as other changes to simplify fares. VRE's last broad-based fare increase was 3 percent in FY 2020.



James Walkinshaw
VRE Operations Board Chair
Fairfax County



Rich Dalton
VRE CEO



FY 2025 Budget Timeline

- July 2023: Budget Key Issues
- September 2023: Preliminary Budget presented to Board for referral to Commissions
- October/November 2023: Budget updates and in-depth review
- December 2023: Recommended Budget presented to Board for referral to Commissions
- January 2024: Commissions adopt budget and forward to jurisdictions
- Spring 2024: Individual jurisdictional budget processes and appropriation of VRE subsidy

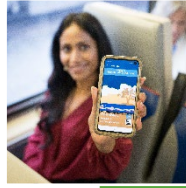


FY 2025 Operating Budget



Service

- New Saturday Service
- Enhancements to Existing Service



Fares

- Raise Revenue
- Simplify for Riders
- Competitive with Other Modes
- Weekend Concepts



Balanced Budget

- Ridership and Fare Revenue
- Jurisdictional Subsidy
- State Funding
- Operating Expenses
- Pandemic Relief Funds

IMPROVING AND EXPANDING SERVICE

- Original expansion concepts for both weekday and weekend included in agreements with VPRA
- But priorities can evolve with travel market changes and capital project timelines
- All changes subject to final approval of host railroads and other key stakeholders
- Parallel efforts within VRE between finance and operations



SATURDAY SERVICE CONCEPT

- Three round-trip trains on each line with service northbound in the morning and southbound in the afternoon/evening
- Total increase in service (train miles) of about 8 percent
- Question: how to deliver cost-effectively?
- Answer: reposition existing resources
 - ✓ Weekday longer trains (7 or 8 cars) become 6-car consists
 - ✓ Requires one fewer conductor
 - ✓ Shift those employee hours to Saturdays



ADDITIONAL SERVICE IMPROVEMENTS



- Eliminate one reverse-flow MSS train and use that slot to fill the morning schedule gap (6:16 am to 7:21 am at Broad Run)
 - ✓ Expect to generate net new riders, not just shift existing riders
- Changes to midday storage at Ivy City and L'Enfant to improve reliability
- Minimal cost impact – more effective within existing constraints

CHANGES IN TICKET-BUYING BEHAVIOR

Share of Revenue by Ticket Type

Ticket Type	FY 2005	FY 2019	FY 2024 (July)
Single-Ride & Day Pass	6%	8%	21%
Ten-Trip	47%	23%	34%
Weekly (5- or 7-Day)	7%	3%	1%
Monthly/31-Day	41%	65%	44%
Amtrak Step-Up	0%	1%	0%
TOTAL	100%	100%	100%



CONTEXT FOR CHANGING PASSENGER FARES

- Cumulative inflation of close to 20% since last fare increase
- Monthly federal transit benefit 15% higher (\$260 to \$300) and likely to increase again
- Continued high cost to drive downtown and park despite changes to travel patterns
- Customers say clearly that fares are part of their decision, but service quality factors – speed, reliability, convenience – are more important



PUBLIC PARTICIPATION

Public input not limited to fares – want feedback on service, budget, and future plans

September

- Notification through multiple channels (14 days)

October

- In-person and remote meetings
- Recorded content
- 30-day public comment period

November

- Compilation of public feedback
- Review with Operations Board

PROPOSED FARE CHANGES

Proposed Change	Expected Impact
1. Make Zone 1-3 promotional \$5.00 fare permanent (with associated multiride fares)	<ul style="list-style-type: none">• Competitive option for shorter trips• Zero to slight positive on revenue
2. Increase base fares by 5%, keep existing discount structure for multiride tickets	<ul style="list-style-type: none">• Additional revenue of ~\$1 million• Loss of ~100 daily riders
3. Eliminate 7-day pass	<ul style="list-style-type: none">• Simplified choices for riders• Shift to 10-trip or monthly• Minimal revenue impact
4. Allow children 18 and under to ride free, eliminate Youth discount	<ul style="list-style-type: none">• Few youth travelers currently on weekdays• Make weekend travel by families more attractive

AMTRAK STEP-UP PROGRAM

- Originally designed to provide additional capacity in peak periods and flexibility for riders
- Step-up charge had reached \$8.00 prior to the suspension of the program during the pandemic
- When program returns, will only be available on VRE Mobile so that Amtrak has rider names
- VRE has received a Commuter Choice grant to support the program
- Expect that customer charge will be in the range of \$1.00 to \$3.00 to start



CONSIDERATIONS FOR WEEKEND FARES

- For now, assuming that adult fares will be the same as weekdays, but anticipate revisiting as we learn more
- Expect that there will be promotional fares when Saturday service is inaugurated
- Peer approaches vary widely:
 - Same fares
 - Discounted fares
 - Flat fare (same for all distances)
 - Weekend day passes



FY25 RIDERSHIP & REVENUE

- **FY 2024 Approved Budget:**

- Average daily ridership (ADR) of 10,000/day and average fare of \$11.50
- \$29 million in fare revenue

- **FY2023 Actuals:**

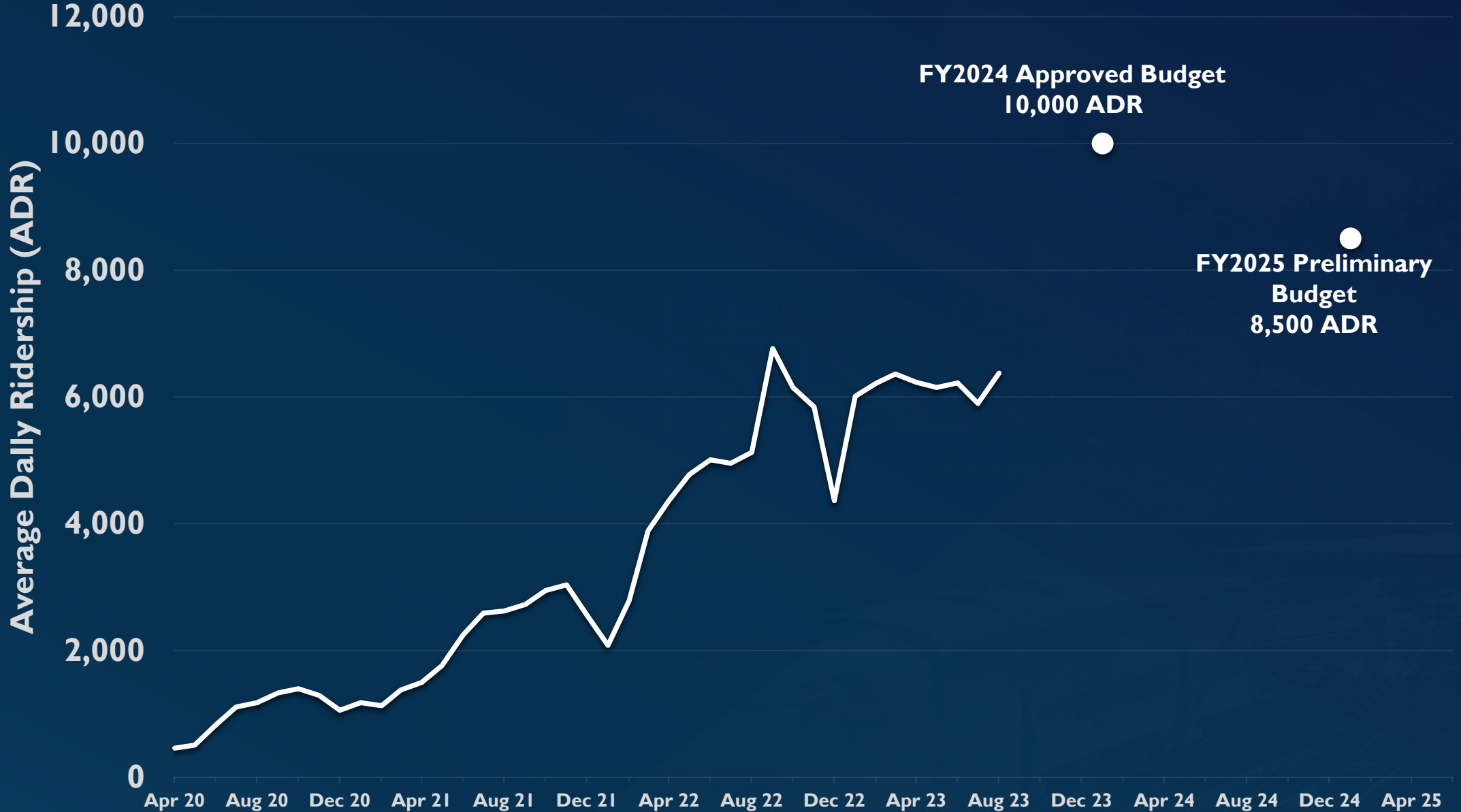
- ADR of 5,866 and average fare of ~\$10.20 in June 2023
- Will need to amend FY 2024 to reflect slower ridership return and changing ticket-buying behavior

- **FY 2025 Preliminary:**

- ADR projected at 8,500 for weekdays and 1,000 for Saturdays
- Average fare of \$10.50, inclusive of proposed fare increase
- \$23 million in fare revenue



Average Daily Ridership (ADR) by Month



IMPACTS TO FARE REVENUE

+100 ADR →
+\$260,000 Fare Revenue

+\$0.10 Average Fare →
+\$210,000 Fare Revenue



FY 2025 STAFFING

Ongoing process:

- **Preliminary budget includes 3 new FTE positions:**
 - Facilities Maintenance
 - IT support
 - Administration support
- **Preliminary Budget is the “ask” stage, evaluation of request and departmental review with senior management occurs in October**

Fiscal Year	FY17	FY18	FY19	FY20	FY21	FY22	FY23	FY24	FY25
Total FTE's	49	49	50	50	55	56	56	56	59

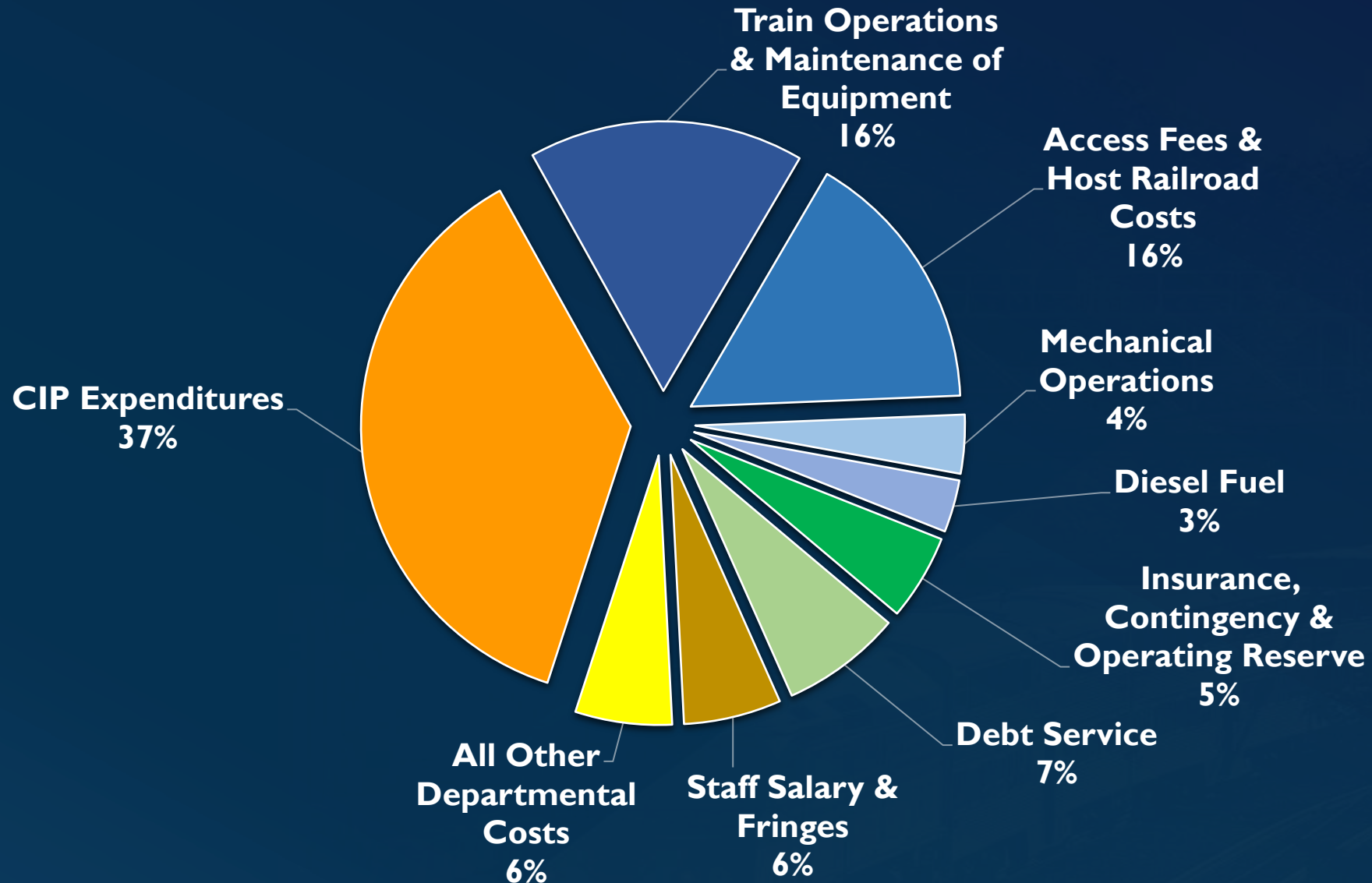
Note: Total includes CEO and CLO Commission Contract Positions



FY25 EXPENSE DRIVERS

- **Costs reflect early estimates of Saturday service implementation**
 - Final budget will also reflect operating efficiencies and weekday service opportunities for cost reductions not yet fully represented
- **Major contracts with Keolis/host railroads/Amtrak services driven by inflation metrics (CPI and AAR):**
 - Preliminary budget for escalations is 4%, reflecting reduced inflationary pressures and contractual minimums
 - Amtrak services impacted by railroad union labor agreements
- **Diesel fuel:** \$3.25/gallon and ~1.83 million gallons
- **Insurance:** annual increases and expanded coverages (e.g., cyber)
- **Salary and fringes:** 4% annual increase and 3 FTE additions
- **Nothing yet deferred or eliminated**

FY 2025 USE OF FUNDS (THE BIG PICTURE)



PRELIMINARY FY2025 EXPENSE GROWTH

Budget Cost Area	\$ Increase	% Increase
Keolis Train Operations	\$ 1,528,500	8%
Keolis Maint. Of Equipment	\$ 1,160,500	12%
Amtrak Services	\$ 1,526,000	32%
Host Railroad Access Fees	\$ 2,683,000	13%
Diesel Fuel	\$ 771,000	15%
Insurance	\$ 400,000	5%
Salary & Fringes	\$ 1,170,000	12%
All Other Department Costs	\$ 1,760,168	10%
Total Preliminary Increase	\$ 10,999,168	



JURISDICTIONAL SUBSIDY

Fiscal Year	Subsidy Amount	Change
2014	\$16,428,800	0%
2015	\$16,428,800	0%
2016	\$16,428,800	0%
2017	\$17,250,240	5%
2018	\$17,250,240	0%
2019	\$17,767,748	3%
2020	\$17,767,748	0%
2021	\$18,300,780	3%
2022	\$4,756,658	-74%
2023	\$13,544,122	185%
2024	\$16,000,000	18%
2025	\$18,300,780	14%

- Preliminary subsidy returns to \$18.3 million
- Subsidy would be ~\$22 million if it had grown with inflation since 2021



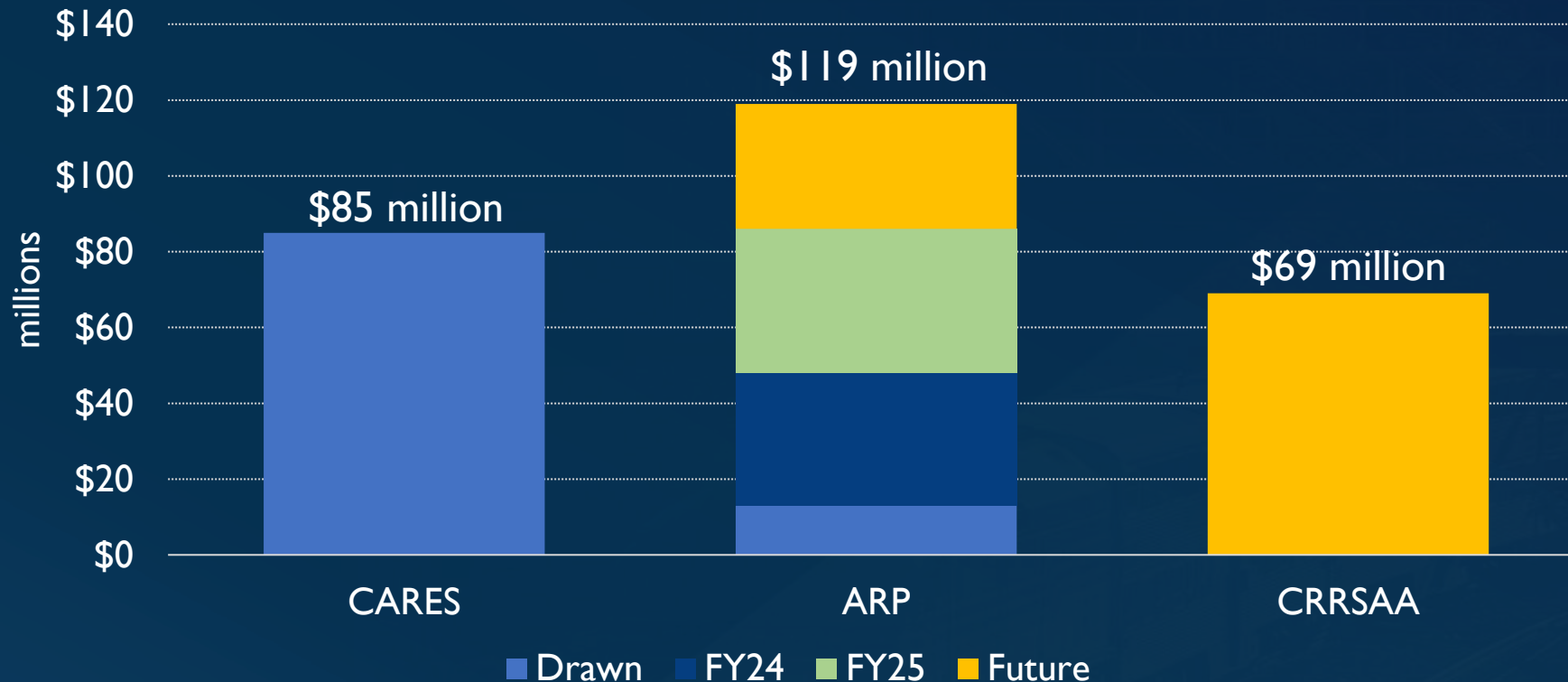
COMMONWEALTH FUNDING

- FY 2024 is final year in the MERIT program
- In FY 2025 VRE will receive up to 3.5% of the Commonwealth Mass Transit Fund (MTF)
- Dedicated amount covers both operating subsidy and capital grant matching
- FY 2025 Preliminary Projections:
 - \$16 million total
 - \$7.9 million to operations
 - \$8.1 million to capital
- Amounts may change as capital program review proceeds in Oct/Nov and additional information is received on MTF funding



USE OF PANDEMIC RELIEF FUNDS

- Spending rate is downstream of ridership return and our policy decisions on subsidy, fares, etc.
- Likely to use more funds in FY 2024 than originally budgeted as ridership return has been below projections



QUESTIONS & DISCUSSION



[VRE.ORG](https://vre.org)



SPENDING AUTHORITY REPORT

On September 18, 2020, the VRE Operations Board approved increasing the CEO's delegated spending authority from \$100,000 to \$200,000. It was resolved as part of that increased delegation that any purchase or contract award in the range of \$50,000 to \$200,000 would be communicated to the Board as an information item.

- On July 11, 2023, VRE issued a task order in the amount of \$65,338 to Fresh Air Duct Cleaning, LLC under the custodial and seasonal services for VRE facilities contract to pressure wash the parking garage at the Manassas station to clean and sanitize the floors, walls, and stairwells within the interior as well as the exterior walls.
- On July 13, 2023, VRE issued a sole source blanket purchase order in an amount not to exceed \$100,000 to TransTech to acquire toilet cleaning supplies on an as-needed basis throughout FY24, including chlorinating slugs and sanitizer, to maintain the toilet systems on board VRE's passenger railcars.
- On July 13, 2023, VRE issued a purchase order in the amount of \$101,900 to National Auto Fleet Group, utilizing an existing cooperative contract, to purchase two new Chevrolet Silverado pickup trucks to replace and augment the vehicles in VRE's fleet.
- On July 20, 2023, VRE issued a blanket purchase order in an amount not to exceed \$59,435 to Railroad Friction Products Corporation to acquire brake shoes for VRE's locomotives and passenger railcars on an as-needed basis throughout FY24.



Rich Dalton
VRE CEO



SPENDING AUTHORITY REPORT (CONTINUED)

- On July 21, 2023, VRE issued a sole source blanket purchase order in an amount not to exceed \$70,000 to Alban Tractor LLC DBA Carter Machinery to acquire filters and thermostat components for the head end power engines on VRE's locomotives on an as-needed basis throughout FY24.
- On July 25, 2023, VRE issued a blanket purchase order in an amount not to exceed \$55,000 to Abel Industries to acquire cleaning supplies for VRE's railcars on an as-needed basis throughout FY24.
- On July 28, 2023, VRE issued a blanket purchase order in an amount not to exceed \$158,400 to Powersolv, Inc., utilizing an existing cooperative staff augmentation contract, to provide cybersecurity consulting support to aid in the creation, verification, analysis, and validation of VRE information security and technology policy development, cyber resiliency, and certifications.
- On July 28, 2023, VRE issued a blanket purchase order in an amount not to exceed \$54,000 to W. W. Grainger, Inc. to acquire industrial supplies on an as-needed basis to support VRE's maintenance and storage facilities throughout FY24.
- On August 1, 2023, VRE issued a blanket purchase order in an amount not to exceed \$93,655 to Powersolv, Inc., utilizing an existing cooperative staff augmentation contract, to obtain support services on an as-needed basis for the administration and maintenance of VRE's website.



Rich Dalton
VRE CEO



SPENDING AUTHORITY REPORT (CONTINUED)

- On August 8, 2023, VRE issued a task order in the amount of \$109,000 to Hill International, Inc. under the Program Management Consulting Services contract for engineering and procurement support for the project to replace the variable messaging system at VRE's stations. Hill will be responsible for reviewing and evaluating the pre-final design plans developed for the project by VRE's general engineering consultant, reviewing the draft request for proposals, and participating in the process of evaluating the proposals received by VRE.
- On August 16, 2023, VRE entered into a subscription agreement in the amount of \$56,532 with Falcon.io US, Inc. to establish a one-year subscription for the use of Brandwatch, a social media content management solution offered as software as a service that includes features such as social media monitoring, competitor analysis, trend spotting, social panel, etc.



Rich Dalton
VRE CEO



OPERATIONS BOARD CLOSED SESSION

Pursuant to the Virginia Freedom of Information Act (Sections 2.2-3711.A(7) and (8) of the Code of Virginia), I move that the VRE Operations Board convene a closed meeting for the purpose of consultation with legal counsel and briefings by staff concerning probable litigation where discussion in public could adversely affect the negotiating and litigating posture of the Board, and for consultation with legal counsel concerning a specific legal matter requiring the provision of legal advice.



Sarah Bagley
Treasurer



OPERATIONS BOARD CLOSED SESSION

**The livestream will recommence
following this portion of the meeting**



OPERATIONS BOARD CLOSED SESSION

The VRE Operations Board certifies that, to the best of each member's knowledge and with no individual member dissenting, at the just concluded closed session:

- 1. Only public business matters lawfully exempted from open meeting requirements under the Freedom of Information Act were discussed; and,**
- 2. Only such public business matters as were identified in the motion by which the closed session was convened were heard, discussed or considered.**



Sarah Bagley
Treasurer



OPERATIONS BOARD MEMBERS' TIME



Sarah Bagley
Alexandria



Andrea Bailey
Prince William County



Meg Bohmke
Stafford County



Margaret Franklin
Prince William County



Monica Gary
Stafford County



Lori Hayes
Spotsylvania County



Takis Karantonis
Arlington County



Matt Kelly
Fredericksburg



Jeanine Lawson
Prince William County



Mike McLaughlin
Commonwealth of Virginia



Alanna Mensing
Manassas Park



Ralph Smith
Manassas



Dan Storck
Fairfax County



James Walkinshaw
Fairfax County



**THE SEPTEMBER 15, 2023 MEETING OF THE VRE
OPERATIONS BOARD HAS CONCLUDED**

**THE LEGISLATIVE COMMITTEE MEETING
WILL BEGIN SHORTLY**



[VRE.ORG](https://vre.org)



VRE LEGISLATIVE COMMITTEE MEETING

September 15, 2023

